
FEDERAL FORM 990
RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX
FOR THE YEAR ENDED DECEMBER 31, 2023

PUBLIC DISCLOSURE COPY

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

2023

Open to Public
Inspection

A For the 2023 calendar year, or tax year beginning and ending

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization DEBORAH HEART AND LUNG CENTER				D Employer identification number 23-1550955	
	Doing business as				E Telephone number	
	Number and street (or P.O. box if mail is not delivered to street address) Room/suite 200 TRENTON ROAD				(609) 893-6611	
	City or town, state or province, country, and ZIP or foreign postal code BROWNS MILLS, NJ 08015				G Gross receipts \$ 258,113,892.	
	F Name and address of principal officer: JIM ANDREWS 200 TRENTON ROAD, BROWNS MILLS, NJ 08015				H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions.	
	I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527				H(c) Group exemption number	
J Website: WWW.DEMANDDEBORAH.ORG						
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other L Year of formation: 1922 M State of legal domicile: NJ						

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: TO PROVIDE THE HIGHEST QUALITY HEART, LUNG AND VASCULAR CARE IN A COLLABORATIVE AND WELCOMING ENVIRONMENT, WHILE ENSURING ACCESS FOR ALL.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	10
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	9
	5 Total number of individuals employed in calendar year 2023 (Part V, line 2a)	5	1,407
	6 Total number of volunteers (estimate if necessary)	6	28
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	NONE
b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	NONE	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	8,900,791.	22,160,693.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	218,125,483.	234,905,849.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	15,530.	473,149.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	620,496.	574,201.
		227,662,300.	258,113,892.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	NONE	NONE
	14 Benefits paid to or for members (Part IX, column (A), line 4)	NONE	NONE
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	116,676,729.	126,816,684.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	NONE	NONE
	b Total fundraising expenses (Part IX, column (D), line 25)	NONE	
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	106,091,207.	114,023,742.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	222,767,936.	240,840,426.
	19 Revenue less expenses. Subtract line 18 from line 12	4,894,364.	17,273,466.
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	152,199,603.	194,205,338.
	22 Net assets or fund balances. Subtract line 21 from line 20	67,673,803.	90,496,673.
		84,525,800.	103,708,665.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer			Date	
	Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name SCOTT J MARIANI		Preparer's signature		Date
	Firm's name WITHUMSMITH+BROWN, PC		Firm's EIN 22-2027092		Check <input type="checkbox"/> if self-employed PTIN P00642486
	Firm's address 200 JEFFERSON PARK SUITE 400 WHIPPANY, NJ 07981-1070		Phone no. 973-898-9494		

May the IRS discuss this return with the preparer shown above? See instructions. ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2023)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐ Yes ☒ No**1** Briefly describe the organization's mission:

TO PROVIDE THE HIGHEST QUALITY HEART, LUNG AND VASCULAR CARE IN A
COLLABORATIVE AND WELCOMING ENVIRONMENT, WHILE ENSURING ACCESS FOR
ALL.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code:) (Expenses \$ 216,756,381. including grants of \$ NONE) (Revenue \$ 234,909,801.)

EXPENSES INCURRED IN PROVIDING THE HIGHEST QUALITY HEART, LUNG AND
VASCULAR CARE IN A COLLABORATIVE AND WELCOMING ENVIRONMENT, WHILE
ENSURING ACCESS FOR ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER
REGARDLESS OF RACE, GENDER, SEXUAL ORIENTATION, COLOR, RELIGION,
CREED, SEX, NATIONAL ORIGIN, MARITAL STATUS, AGE, PHYSICAL OR
MENTAL HANDICAP OR ABILITY TO PAY AND IN FURTHERANCE OF CHARITABLE
TAX-EXEMPT PURPOSES. PLEASE REFER TO THE COMMUNITY BENEFIT
STATEMENT IN SCHEDULE O.

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)**4c** (Code:) (Expenses \$ including grants of \$) (Revenue \$)**4d** Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 216,756,381.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 X	
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions.	2 X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4 X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5	X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10 X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a X	
b Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X
c Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c X	
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d X	
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	X
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	X
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	X
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a X	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b X	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).		
28a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
28b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>		X
28c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in noncash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	X	
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	X	
35b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	X	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	X	

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	241	
1b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	NONE	
1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V **Statements Regarding Other IRS Filings and Tax Compliance** (continued)

	Yes	No
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 1,407		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	X	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i>		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . .		X
b If "Yes," enter the name of the foreign country _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7 Organizations that may receive deductible contributions under section 170(c).		
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
b If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d If "Yes," indicate the number of Forms 8282 filed during the year 7d _____		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		X
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		X
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9 Sponsoring organizations maintaining donor advised funds.		
a Did the sponsoring organization make any taxable distributions under section 4966?		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10 Section 501(c)(7) organizations. Enter:		
a Initiation fees and capital contributions included on Part VIII, line 12 10a _____		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b _____		
11 Section 501(c)(12) organizations. Enter:		
a Gross income from members or shareholders 11a _____		
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b _____		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b _____		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.		
a Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b _____		
c Enter the amount of reserves on hand 13c _____		
14a Did the organization receive any payments for indoor tanning services during the tax year?		X
b If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.		X
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		X
17 Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.		

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.Check if Schedule O contains a response or note to any line in this Part VI ☒ X**Section A. Governing Body and Management**

	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year	10	
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
b Enter the number of voting members included on line 1a, above, who are independent.	9	
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5 Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6 Did the organization have members or stockholders?	X	
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	X	
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	X	
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a The governing body?	X	
b Each committee with authority to act on behalf of the governing body?	X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O.		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?		X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
b Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
13 Did the organization have a written whistleblower policy?	X	
14 Did the organization have a written document retention and destruction policy?	X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	X	
b Other officers or key employees of the organization	X	
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	X	
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	X	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed NJ.

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records.
 THOMAS R. PERCELLO 200 TRENTON ROAD BROWNS MILLS, NJ 08015
 (609) 893-1200

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☒ X**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) KULPREET S. BARN, M.D. PHYSICIAN	55.00 NONE					X		1,155,919.	NONE	45,350.
(2) MARK MOSHIYAKHOV, M.D. PHYSICIAN	55.00 NONE					X		1,093,710.	NONE	29,749.
(3) JOSEPH CHIRICHELLA TRUSTEE - PRESIDENT/CEO	55.00 NONE	X		X				953,194.	NONE	45,189.
(4) RAFFAELE CORBISIERO, M.D. PHYSICIAN	55.00 NONE					X		921,491.	NONE	48,546.
(5) PEDRAM KAZEMIAN, M.D. PHYSICIAN	55.00 NONE					X		824,523.	NONE	49,501.
(6) STEPHEN J. SZAWLEWICZ, M.D. CHAIR ADULT CARDIOLOGY	55.00 NONE					X		707,693.	NONE	49,667.
(7) AARON KUGELMASS, M.D. EVP/CHIEF MEDICAL OFFICER	55.00 NONE			X				643,722.	NONE	43,525.
(8) SUSAN D. BONFIELD, ESQ. SEC. - EVP/GENERAL COUNSEL	55.00 NONE			X				442,464.	NONE	77,349.
(9) JOSEPH R. MANNI EVP OPERATIONS/COO	55.00 NONE			X				474,650.	NONE	43,999.
(10) THOMAS R. PERCELLO TREASURER-EVP FINANCE/CFO	55.00 NONE			X				442,739.	NONE	40,901.
(11) RICHARD S. TEMPLE VP/CIO	55.00 NONE				X			305,190.	NONE	47,867.
(12) MARION STAMOPOULOS VP HR/CHRO	55.00 NONE				X			250,021.	NONE	42,068.
(13) RITA ZENNA VP PATIENT CARE SERVICES	55.00 NONE				X			265,543.	NONE	25,836.
(14) BARBARA GEORGE JOHNSON CHAIR - TRUSTEE	1.00 NONE	X		X				NONE	NONE	NONE

Form **990** (2023)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) LEM BURNHAM, PH.D. TRUSTEE	1.00 NONE	X						NONE	NONE	NONE
(16) MICHAEL CIOCE TRUSTEE	1.00 NONE	X						NONE	NONE	NONE
(17) ANNA PAYANZO COTTON TRUSTEE	1.00 NONE	X						NONE	NONE	NONE
(18) SANDI FEIN TRUSTEE	1.00 NONE	X						NONE	NONE	NONE
(19) DENNIS L. KING TRUSTEE	1.00 NONE	X						NONE	NONE	NONE
(20) GEORGE S. LOESCH TRUSTEE	1.00 NONE	X						NONE	NONE	NONE
(21) CHARLES J. MCAFEE TRUSTEE	1.00 NONE	X						NONE	NONE	NONE
(22) GARY RUBIN TRUSTEE	1.00 NONE	X						NONE	NONE	NONE
(23) BARBARA CHAMBERLAIN, PH.D. TRUSTEE (TERMED)	1.00 NONE	X						NONE	NONE	NONE
1b Sub-total								8,480,859.	NONE	589,547.
c Total from continuation sheets to Part VII, Section A								NONE	NONE	NONE
d Total (add lines 1b and 1c)								8,480,859.	NONE	589,547.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 209

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SEE SCHEDULE O		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 25

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants, and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d	11,707,980.			
	e	Government grants (contributions) . .	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above .	1f	10,452,713.			
	g	Noncash contributions included in lines 1a-1f	1g	\$			
	h	Total. Add lines 1a-1f		22,160,693.			
Program Service Revenue				Business Code			
	2a	NET PATIENT SERVICE REVENUE		541900	227,015,732.	227,015,732.	
	b	OTHER HEALTHCARE RELATED REVENUE		541900	7,890,117.	7,890,117.	
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f		234,905,849.			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)			169,050.	NONE	169,050.
	4	Income from investment of tax-exempt bond proceeds . . .			NONE		
	5	Royalties			NONE		
			(i) Real	(ii) Personal			
	6a	Gross rents	6a	570,249.			
	b	Less: rental expenses	6b				
	c	Rental income or (loss)	6c	570,249.	NONE		
	d	Net rental income or (loss)			570,249.		570,249.
	7a	Gross amount from sales of assets other than inventory		(i) Securities	(ii) Other		
				304,099.			
	b	Less: cost or other basis and sales expenses . .	7b				
	c	Gain or (loss)	7c	304,099.			
	d	Net gain or (loss)			304,099.		304,099.
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a	NONE			
	b	Less: direct expenses	8b	NONE			
	c	Net income or (loss) from fundraising events			NONE		
	9a	Gross income from gaming activities. See Part IV, line 19	9a	NONE			
	b	Less: direct expenses	9b	NONE			
c	Net income or (loss) from gaming activities			NONE			
10a	Gross sales of inventory, less returns and allowances	10a	NONE				
b	Less: cost of goods sold	10b	NONE				
c	Net income or (loss) from sales of inventory			NONE			
Miscellaneous Revenue				Business Code			
	11a	MEDICAL RECORD COPIES		900099	3,952.	3,952.	
	b						
	c						
	d	All other revenue					
	e	Total. Add lines 11a-11d		3,952.			
12	Total revenue. See instructions				258,113,892.	234,909,801.	NONE 1,043,398.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	NONE			
2 Grants and other assistance to domestic individuals. See Part IV, line 22	NONE			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	NONE			
4 Benefits paid to or for members	NONE			
5 Compensation of current officers, directors, trustees, and key employees	4,144,257.	3,729,831.	414,426.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	NONE			
7 Other salaries and wages	101,005,416.	90,904,874.	10,100,542.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,730,116.	2,457,104.	273,012.	
9 Other employee benefits	12,553,808.	11,298,427.	1,255,381.	
10 Payroll taxes	6,383,087.	5,744,778.	638,309.	
11 Fees for services (nonemployees):				
a Management	34,000.	30,600.	3,400.	
b Legal	3,623,623.	3,261,261.	362,362.	
c Accounting	360,880.	324,792.	36,088.	
d Lobbying	153,904.	138,514.	15,390.	
e Professional fundraising services. See Part IV, line 17	NONE			
f Investment management fees	25,465.	22,919.	2,546.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)	23,015,579.	20,714,020.	2,301,559.	NONE
12 Advertising and promotion	2,232,936.	2,009,642.	223,294.	
13 Office expenses	439,791.	395,812.	43,979.	
14 Information technology	NONE			
15 Royalties	NONE			
16 Occupancy	3,481,918.	3,133,726.	348,192.	
17 Travel	150,256.	135,230.	15,026.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	NONE			
19 Conferences, conventions, and meetings	3,244.	2,920.	324.	
20 Interest	2,964.	2,668.	296.	
21 Payments to affiliates	NONE			
22 Depreciation, depletion, and amortization	5,983,730.	5,385,357.	598,373.	
23 Insurance	1,069,324.	962,392.	106,932.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a MEDICAL SUPPLIES	67,497,956.	60,748,160.	6,749,796.	NONE
b REPAIRS AND MAINTENANCE	4,413,297.	3,971,967.	441,330.	NONE
c ASSESSMENTS	1,224,488.	1,102,039.	122,449.	NONE
d DUES AND SUBSCRIPTIONS	310,387.	279,348.	31,039.	NONE
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	240,840,426.	216,756,381.	24,084,045.	NONE
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	1,850.	1	1,850.
	2 Savings and temporary cash investments.	12,671,079.	2	16,225,465.
	3 Pledges and grants receivable, net	NONE	3	NONE
	4 Accounts receivable, net	28,455,928.	4	32,658,392.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	NONE	5	NONE
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	NONE	6	NONE
	7 Notes and loans receivable, net	NONE	7	NONE
	8 Inventories for sale or use	6,488,326.	8	7,752,803.
	9 Prepaid expenses and deferred charges	1,102,631.	9	1,545,499.
	10 a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 167,827,807.		
	b Less: accumulated depreciation.	10b 93,361,227.		
		48,300,352.	10c	74,466,580.
	11 Investments - publicly traded securities.	NONE	11	NONE
	12 Investments - other securities. See Part IV, line 11.	NONE	12	NONE
	13 Investments - program-related. See Part IV, line 11.	41,295,648.	13	50,519,703.
	14 Intangible assets	NONE	14	NONE
15 Other assets. See Part IV, line 11	13,883,789.	15	11,035,046.	
16 Total assets. Add lines 1 through 15 (must equal line 33)	152,199,603.	16	194,205,338.	
Liabilities	17 Accounts payable and accrued expenses.	37,894,953.	17	40,179,571.
	18 Grants payable	NONE	18	NONE
	19 Deferred revenue	NONE	19	NONE
	20 Tax-exempt bond liabilities	NONE	20	NONE
	21 Escrow or custodial account liability. Complete Part IV of Schedule D	NONE	21	NONE
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	NONE	22	NONE
	23 Secured mortgages and notes payable to unrelated third parties	15,162,465.	23	38,996,174.
	24 Unsecured notes and loans payable to unrelated third parties.	NONE	24	NONE
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	14,616,385.	25	11,320,928.
	26 Total liabilities. Add lines 17 through 25.	67,673,803.	26	90,496,673.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33. <input checked="" type="checkbox"/>			
	27 Net assets without donor restrictions	66,134,473.	27	81,479,720.
	28 Net assets with donor restrictions.	18,391,327.	28	22,228,945.
	Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. <input type="checkbox"/>			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	84,525,800.	32	103,708,665.
33 Total liabilities and net assets/fund balances.	152,199,603.	33	194,205,338.	

Form **990** (2023)

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	258,113,892.
2	Total expenses (must equal Part IX, column (A), line 25)	2	240,840,426.
3	Revenue less expenses. Subtract line 2 from line 1	3	17,273,466.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	84,525,800.
5	Net unrealized gains (losses) on investments	5	2,618,905.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O).	9	-709,506.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	103,708,665.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII. ☒

- 1** Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits . . .

	Yes	No
2a		X
2b	X	
2c	X	
3a	X	
3b	X	

Form **990** (2023)

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

**Open to Public
Inspection**

Name of the organization

DEBORAH HEART AND LUNG CENTER

Employer identification number

23-1550955

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990).)
- 3 ☒ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 ☐ An organization that normally receives (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990) 2023

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3.						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6 Public support. Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2023 (line 6, column (f), divided by line 11, column (f))	14	%
15 Public support percentage from 2022 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2023. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization. <input type="checkbox"/>		
b 33 1/3% support test - 2022. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization <input type="checkbox"/>		
17a 10%-facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization. <input type="checkbox"/>		
b 10%-facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization. <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.
If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2023 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2022 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2023 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2022 Schedule A, Part III, line 17	18	%

- 19a 33 1/3% support tests - 2023.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization . . . ☐
- b 33 1/3% support tests - 2022.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization . . ☐
- 20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described on line 11a above?		
c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .		
11a		
11b		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
1		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

	Yes	No
1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
2 Activities Test. Answer lines 2a and 2b below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.		
2a		
2b		
3a		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7 <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).			

Schedule A (Form 990) 2023

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i>)	5
6	Other distributions (<i>describe in Part VI</i>). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions.	8
9	Distributable amount for 2023 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2023 (reasonable cause required - <i>explain in Part VI</i>). See instructions.			
3	Excess distributions carryover, if any, to 2023			
a	From 2018			
b	From 2019			
c	From 2020			
d	From 2021			
e	From 2022			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2023 distributable amount			
i	Carryover from 2018 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2023 from Section D, line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2023 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6	Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7	Excess distributions carryover to 2024. Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2019			
b	Excess from 2020			
c	Excess from 2021			
d	Excess from 2022			
e	Excess from 2023			

Schedule A (Form 990) 2023

SCHEDULE C
(Form 990)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

**Open to Public
Inspection**

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization	Employer identification number
DEBORAH HEART AND LUNG CENTER	23-1550955

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."
- 2 Political campaign activity expenditures. See instructions \$ _____
- 3 Volunteer hours for political campaign activities. See instructions _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955. \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities. \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities. \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2023

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grassroots lobbying)			
b Total lobbying expenditures to influence a legislative body (direct lobbying)			
c Total lobbying expenditures (add lines 1a and 1b)			
d Other exempt purpose expenditures			
e Total exempt purpose expenditures (add lines 1c and 1d)			
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.			
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
not over \$500,000,	20% of the amount on line 1e.		
over \$500,000 but not over \$1,000,000,	\$100,000 plus 15% of the excess over \$500,000.		
over \$1,000,000 but not over \$1,500,000,	\$175,000 plus 10% of the excess over \$1,000,000.		
over \$1,500,000 but not over \$17,000,000,	\$225,000 plus 5% of the excess over \$1,500,000.		
over \$17,000,000,	\$1,000,000.		
g Grassroots nontaxable amount (enter 25% of line 1f)			
h Subtract line 1g from line 1a. If zero or less, enter -0-			
i Subtract line 1f from line 1c. If zero or less, enter -0-			
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No	

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990) 2023

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X		
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?	X		153,904.
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?		X	
j Total. Add lines 1c through 1i			153,904.
2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year.	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues.	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?	4	
5 Taxable amount of lobbying and political expenditures. See instructions.	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SEE PAGE 4

Part IV Supplemental Information (continued)

SCHEDULE C, PART II-B; LINE 1G

DURING 2023, THE ORGANIZATION PAID OUTSIDE LOBBYING FIRMS \$108,000 FOR LOBBYING ON A FEDERAL AND STATE LEVEL RELATED TO MEDICARE, MEDICAID AND OTHER HEALTHCARE LEGISLATIVE MATTERS.

IN ADDITION, THE ORGANIZATION IS A MEMBER OF THE NEW JERSEY BUSINESS AND INDUSTRY ASSOCIATION AND THE NEW JERSEY HOSPITAL ASSOCIATION WHICH ENGAGE IN LOBBYING EFFORTS ON BEHALF OF THEIR MEMBER HOSPITALS. A PORTION OF THE DUES PAID TO THESE ORGANIZATIONS HAS BEEN ALLOCATED TO LOBBYING ACTIVITIES PERFORMED ON BEHALF OF THE ORGANIZATION. THIS ALLOCATION AMOUNTED TO \$3,521 IN 2023.

THE ORGANIZATION HAS ALLOCATED TOWARD LOBBYING ACTIVITY A PERCENTAGE OF COMPENSATION PAID TO CERTAIN SENIOR MANAGEMENT PERSONNEL TO REPRESENT TIME SPENT ADDRESSING FEDERAL AND STATE HEALTHCARE MATTERS. THIS ALLOCATION AMOUNTS TO \$42,383.

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization

DEBORAH HEART AND LUNG CENTER

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public
Inspection

Employer identification number

23-1550955

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (for example, recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included on line 2a	2c
d Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year _____

4 Number of states where property subject to conservation easement is located _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1. \$ _____

(ii) Assets included in Form 990, Part X. \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1. \$ _____

b Assets included in Form 990, Part X. \$ _____

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2023

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

- ☐ a Public exhibition
☐ b Scholarly research
☐ c Preservation for future generations
☐ d Loan or exchange program
☐ e Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table.

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII. ☐

Part V Endowment Funds

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	18,391,327.	19,402,140.	18,115,004.	15,954,180.	8,687,120.
b Contributions	4,569,624.	50,037.	8,905,335.	3,815,484.	1,472,317.
c Net investment earnings, gains, and losses	275,875.	-1,020,546.	-5,198,222.	-740,556.	7,393,039.
d Grants or scholarships					
e Other expenditures for facilities and programs	1,007,881.	40,304.	2,419,977.	914,104.	1,598,296.
f Administrative expenses					
g End of year balance	22,228,945.	18,391,327.	19,402,140.	18,115,004.	15,954,180.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment _____ %

b Permanent endowment _____ %

c Term endowment 100.0000 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations? ☐ Yes ☒ No

(ii) Related organizations? ☐ Yes ☒ No

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? ☐ Yes ☒ No

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	NONE	100,365.		100,365.
b Buildings		47,221,407.	39,956,658.	7,264,749.
c Leasehold improvements		3,442,631.		3,442,631.
d Equipment		111,131,421.	53,404,569.	57,726,852.
e Other		5,931,983.		5,931,983.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))				74,466,580.

Schedule D (Form 990) 2023

Part VII Investments - Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other _____		
(A) _____		
(B) _____		
(C) _____		
(D) _____		
(E) _____		
(F) _____		
(G) _____		
(H) _____		
Total. (Column (b) must equal Form 990, Part X, line 12, col. (B)) . . .		

Part VIII Investments - Program Related

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) CASH & CASH EQUIV.; LTD USE	11,165,927.	FMV
(2) CORPORATE BONDS; LIMITED USE	911,853.	FMV
(3) EQUITY SECURITIES; LIMITED USE	19,990,074.	FMV
(4) GOVERNMENT SEC.; LTD. USE	2,452,472.	FMV
(5) INTEREST IN DHF ASSETS	7,198,965.	FMV
(6) BENEFICIAL INT IN PERP TRUST	1,604,184.	FMV
(7) INSURANCE FUND	5,243,881.	FMV
(8) CERTIFICATES OF DEPOSIT	555,097.	FMV
(9) PROGRAM RELATED INVESTMENTS	1,397,250.	
Total. (Column (b) must equal Form 990, Part X, line 13, col. (B)) . . .	50,519,703.	

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) DUE FROM AFFILIATE	3,993,026.
(2) OTHER ASSETS	841,213.
(3) DEFERRED FINANCING	369,077.
(4) RIGHT OF USE ASSETS	4,368,536.
(5) OTHER RECEIVABLES	1,463,194.
(6) _____	
(7) _____	
(8) _____	
(9) _____	
Total. (Column (b) must equal Form 990, Part X, line 15, col. (B)).	11,035,046.

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) EST AMTS DUE TO THIRD-PARTY PAYORS	1,241,692.
(3) ACCRUED PENSION EXPENSE	1,355,314.
(4) ESTIMATED MALPRACTICE CLAIMS LIAB.	2,998,153.
(5) REFUNDABLE ADVANCE LIABILITY	1,213,712.
(6) RIGHT OF USE ASSETS - OPERATING	4,512,057.
(7) _____	
(8) _____	
(9) _____	
Total. (Column (b) must equal Form 990, Part X, line 25, col. (B)).	11,320,928.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII . ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE SUPPLEMENTAL PAGE

Part XIII Supplemental Information (continued)

SCHEDULE D, PART V, QUESTION 4

RESTRICTED FUNDS ARE USED TO SUPPORT THE CHARITABLE ACTIVITIES AND PROGRAMS OF THE ORGANIZATION AND ITS AFFILIATES.

SCHEDULE D, PART X

AN INDEPENDENT CPA FIRM AUDITED THE CONSOLIDATED FINANCIAL STATEMENTS OF DEBORAH HEART AND LUNG CENTER ("CENTER") AND ITS SUBSIDIARIES FOR THE YEARS ENDED DECEMBER 31, 2023 AND DECEMBER 31, 2022; RESPECTIVELY. THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS CONTAIN CONSOLIDATING SCHEDULES ON AN ENTITY BY ENTITY BASIS. THE FOLLOWING FOOTNOTE IS INCLUDED IN THE ORGANIZATION'S 2023 AUDITED CONSOLIDATED FINANCIAL STATEMENTS THAT REPORTS THE ORGANIZATION'S LIABILITY FOR UNCERTAIN TAX PROVISIONS UNDER FIN 48(ASC 740):

THE CENTER FOLLOWS THE ACCOUNTING GUIDANCE FOR UNCERTAINTIES IN INCOME TAX POSITIONS WHICH REQUIRES THAT A TAX POSITION BE RECOGNIZED OR DERECOGNIZED BASED ON A "MORE LIKELY THAN NOT" THRESHOLD. THIS APPLIES TO POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. THE CENTER DOES NOT BELIEVE ITS CONSOLIDATED FINANCIAL STATEMENTS INCLUDE ANY MATERIAL UNCERTAIN TAX POSITIONS. IN ADDITION, THERE HAVE BEEN NO TAX RELATED INTEREST OR PENALTIES FOR THE PERIOD PRESENTED IN THESE CONSOLIDATED FINANCIAL STATEMENTS. SHOULD ANY SUCH PENALTIES BE INCURRED, THE CENTER'S POLICY WOULD BE TO RECOGNIZE THEM AS OPERATING EXPENSES.

**SCHEDULE H
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

DEBORAH HEART AND LUNG CENTER

Hospitals

Complete if the organization answered "Yes" on Form 990, Part IV, question 20a.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

**Open to Public
Inspection**

Employer identification number

23-1550955

Part I Financial Assistance and Certain Other Community Benefits at Cost

	Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	<input checked="" type="checkbox"/>	
1b If "Yes," was it a written policy?	<input checked="" type="checkbox"/>	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year: <input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities		
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.		
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: <input type="checkbox"/> 100% <input type="checkbox"/> 150% <input type="checkbox"/> 200% <input type="checkbox"/> Other _____ %	3a	<input checked="" type="checkbox"/>
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: <input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input type="checkbox"/> 400% <input type="checkbox"/> Other _____ %	3b	<input checked="" type="checkbox"/>
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.		
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	4	<input checked="" type="checkbox"/>
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	5a	<input checked="" type="checkbox"/>
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	5b	<input checked="" type="checkbox"/>
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?	5c	<input checked="" type="checkbox"/>
6a Did the organization prepare a community benefit report during the tax year?	6a	<input checked="" type="checkbox"/>
b If "Yes," did the organization make it available to the public?	6b	

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost						
Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheet 1)			15,751,084.	812,919.	14,938,165.	6.20
b Medicaid (from Worksheet 3, column a)			19,063,713.	12,798,402.	6,265,311.	2.60
c Costs of other means-tested government programs (from Worksheet 3, column b) . .						
d Total. Financial Assistance and Means-Tested Government Programs . . .			34,814,797.	13,611,321.	21,203,476.	8.80
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4) .			2,043,237.	48,674.	1,994,563.	0.83
f Health professions education (from Worksheet 5)			8,370,696.	873,653.	7,497,043.	3.11
g Subsidized health services (from Worksheet 6)			7,114,735.	NONE	7,114,735.	2.95
h Research (from Worksheet 7)						
i Cash and in-kind contributions for community benefit (from Worksheet 8)			143,679.	NONE	143,679.	0.06
j Total. Other Benefits			17,672,347.	922,327.	16,750,020.	6.95
k Total. Add lines 7d and 7j . .			52,487,144.	14,533,648.	37,953,496.	15.75

Part II Community Building Activities. Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development						
3 Community support						
4 Environmental improvements						
5 Leadership development and training for community members						
6 Coalition building						
7 Community health improvement advocacy						
8 Workforce development						
9 Other						
10 Total						

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

	Yes	No
1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?		X
2 Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount.		
3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit		
4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.		

Section B. Medicare

5 Enter total revenue received from Medicare (including DSH and IME)	5	60,462,258.
6 Enter Medicare allowable costs of care relating to payments on line 5	6	60,810,235.
7 Subtract line 6 from line 5. This is the surplus (or shortfall)	7	-347,977.
8 Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used:		
<input type="checkbox"/> Cost accounting system <input checked="" type="checkbox"/> Cost to charge ratio <input type="checkbox"/> Other		

Section C. Collection Practices

9a Did the organization have a written debt collection policy during the tax year?	9a		X
b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b		

Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions)

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Part V Facility Information**Section A. Hospital Facilities**

(list in order of size, from largest to smallest - see instructions)

How many hospital facilities did the organization operate during the tax year? 1

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility):

	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER/24 hours	ER-other	Other (describe)	Facility reporting group
1 DEBORAH HEART AND LUNG CENTER 200 TRENTON ROAD BROWNS MILLS NJ 08015 WWW.DEMANDDEBORAH.ORG	20301									
2	X			X						1
3										
4										
5										
6										
7										
8										
9										
10										

Part V Facility Information (continued)**Section B. Facility Policies and Practices**

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group: DEBORAH HEART AND LUNG CENTER

Line number of hospital facility, or line numbers of hospital

facilities in a facility reporting group (from Part V, Section A): 1

		Yes	No
Community Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1	X
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	X
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 If "Yes," indicate what the CHNA report describes (check all that apply):	3	X
a	<input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b	<input checked="" type="checkbox"/> Demographics of the community		
c	<input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d	<input checked="" type="checkbox"/> How data was obtained		
e	<input checked="" type="checkbox"/> The significant health needs of the community		
f	<input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g	<input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h	<input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i	<input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j	<input type="checkbox"/> Other (describe in Section C)		
4	Indicate the tax year the hospital facility last conducted a CHNA: <u>2022</u>		
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	X
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	X
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b	X
7	Did the hospital facility make its CHNA report widely available to the public? If "Yes," indicate how the CHNA report was made widely available (check all that apply):	7	X
a	<input checked="" type="checkbox"/> Hospital facility's website (list url): <u>WWW.DEMANDDEBORAH.ORG</u>		
b	<input type="checkbox"/> Other website (list url): _____		
c	<input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d	<input type="checkbox"/> Other (describe in Section C)		
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	X
9	Indicate the tax year the hospital facility last adopted an implementation strategy: <u>2022</u>		
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	X
a	If "Yes," (list url): <u>WWW.DEMANDDEBORAH.ORG</u>		
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a	X
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b	
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)**Financial Assistance Policy (FAP)**Name of hospital facility or letter of facility reporting group: DEBORAH HEART AND LUNG CENTER

	Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:		
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	13 X	
a <input type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of _____ % and FPG family income limit for eligibility for discounted care of _____ %		
b <input type="checkbox"/> Income level other than FPG (describe in Section C)		
c <input type="checkbox"/> Asset level		
d <input type="checkbox"/> Medical indigency		
e <input type="checkbox"/> Insurance status		
f <input type="checkbox"/> Underinsurance status		
g <input type="checkbox"/> Residency		
h <input checked="" type="checkbox"/> Other (describe in Section C)		
14 Explained the basis for calculating amounts charged to patients?	14 X	
15 Explained the method for applying for financial assistance?	15 X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):		
a <input type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of their application		
b <input type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of their application		
c <input type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d <input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e <input checked="" type="checkbox"/> Other (describe in Section C)		
16 Was widely publicized within the community served by the hospital facility?	16 X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):		
a <input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>WWW.DEMANDDEBORAH.ORG</u>		
b <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>WWW.DEMANDDEBORAH.ORG</u>		
c <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>WWW.DEMANDDEBORAH.ORG</u>		
d <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h <input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j <input type="checkbox"/> Other (describe in Section C)		

Schedule H (Form 990) 2023

Part V Facility Information (continued)**Billing and Collections**

Name of hospital facility or letter of facility reporting group: DEBORAH HEART AND LUNG CENTER

	Yes	No	
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	X	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted			
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? If "Yes," check all actions in which the hospital facility or a third party engaged:	19		X
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):			
a <input type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b <input type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)			
c <input type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)			
d <input type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)			
e <input type="checkbox"/> Other (describe in Section C)			
f <input checked="" type="checkbox"/> None of these efforts were made			

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why:	21	X	
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions			
b <input type="checkbox"/> The hospital facility's policy was not in writing			
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d <input type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2023

Part V Facility Information (continued)**Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)**

Name of hospital facility or letter of facility reporting group: DEBORAH HEART AND LUNG CENTER

		Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care:		
a	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b	<input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d	<input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C.	23	X
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C.	24	X

Schedule H (Form 990) 2023

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SCHEDULE H, PART V, SECTION B, QUESTION 5

IN 2022 DEBORAH HEART AND LUNG CENTER ("DEBORAH" OR THE "CENTER") COMPLETED A NEW COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) FROM JANUARY THROUGH JUNE 2022 IN ORDER TO SHAPE ITS NEW COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP) FOR 2023-2025. AS WELL IN 2022 DEBORAH COMPLETED ITS PREVIOUS THREE-YEAR CHIP PLAN DEVELOPED AFTER ITS 2019 CHNA.

TO GUIDE OUR COMMUNITY BENEFIT AND HEALTH IMPROVEMENT EFFORTS, DEBORAH'S 2022 COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) INCLUDED QUANTITATIVE AND QUALITATIVE RESEARCH METHODS TO DETERMINE HEALTH TRENDS AND DISPARITIES WITHIN THE DEBORAH SERVICE AREA. COMMUNITY ENGAGEMENT WAS AN INTEGRAL PART OF THE CHNA. IN ASSESSING THE HEALTH NEEDS OF THE COMMUNITY, INPUT WAS SOLICITED AND RECEIVED FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY, INCLUDING UNDERSERVED, LOW INCOME, AND MINORITY POPULATIONS. THESE INDIVIDUALS PROVIDED WIDE PERSPECTIVES ON HEALTH TRENDS, EXPERTISE ABOUT EXISTING COMMUNITY RESOURCES AVAILABLE TO MEET THOSE NEEDS, AND INSIGHTS INTO SERVICE DELIVERY GAPS THAT CONTRIBUTE TO HEALTH DISPARITIES.

PRIMARY CHNA STUDY METHODS THAT WERE USED TO SOLICIT INPUT FROM KEY COMMUNITY STAKEHOLDERS AND HEALTH IMPROVEMENT PARTNERS INCLUDED A KEY INFORMANT SURVEY; A COMMUNITY SURVEY WITH RESIDENTS OF BURLINGTON AND OCEAN COUNTIES; A PARTNER FORUM WITH HEALTH AND HUMAN SERVICE ORGANIZATIONS; AND FOCUS GROUPS WITH COMMUNITY STAKEHOLDERS.

A KEY INFORMANT SURVEY WAS CONDUCTED WITH COMMUNITY REPRESENTATIVES WITHIN DEBORAH'S SERVICE AREA TO SOLICIT INFORMATION ABOUT HEALTH NEEDS AMONG RESIDENTS. A TOTAL OF 30 INDIVIDUALS RESPONDED TO THE SURVEY, INCLUDING HEALTH AND SOCIAL SERVICE PROVIDERS; COMMUNITY AND PUBLIC HEALTH EXPERTS; CIVIC, RELIGIOUS, AND SOCIAL LEADERS; POLICY MAKERS AND ELECTED OFFICIALS; AND OTHERS REPRESENTING DIVERSE POPULATIONS. APPROXIMATELY 67% OF STAKEHOLDERS SERVED BURLINGTON COUNTY, 7% SERVED OCEAN COUNTY AND 20% SERVED ALL OF NEW JERSEY. OTHER GEOGRAPHIES SERVED BY STAKEHOLDERS INCLUDED SURROUNDING COUNTIES, INCLUDING ATLANTIC, CAMDEN, GLOUCESTER, AND MERCER COUNTIES. NEARLY 57% OF STAKEHOLDERS SERVED ALL POPULATIONS. A LIST OF COMMUNITY ORGANIZATIONS REPRESENTED BY KEY INFORMANTS IS INCLUDED BELOW:

- AMERICAN HEART ASSOCIATION-SOUTHERN NEW JERSEY
- ASPEN HILLS HEALTHCARE CENTER
- BURLINGTON COUNTY EYE PHYSICIANS
- BURLINGTON COUNTY HEALTH DEPARTMENT
- BURLINGTON COUNTY MILITARY AFFAIRS COMMITTEE
- BURLINGTON COUNTY REGIONAL CHAMBER OF COMMERCE
- BURLINGTON TOWNSHIP HEALTH & WELLNESS CAMPAIGN-CAPITAL HEALTH
- COMPLETE CARE BURLINGTON WOODS

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- GIRL SCOUTS OF CENTRAL AND SOUTHERN NJ
- GREATER PHILADELPHIA YMCA
- JOINT BASE MCGUIRE-DIX-LAKEHURST 87TH MEDICAL GROUP
- MARYVILLE, INC.
- OCCUPATIONAL TRAINING CENTER
- OCEAN HEALTHCARE/ASPEN HILLS HEALTHCARE CENTER
- OFFICE OF SENATOR SINGLETON
- PEMBERTON BRANCH OF THE BURLINGTON COUNTY LIBRARY
- PEMBERTON TOWNSHIP COUNCIL
- PEMBERTON TOWNSHIP HIGH SCHOOL
- PEMBERTON TOWNSHIP MAYOR
- PEMBERTON TOWNSHIP SCHOOL DISTRICT
- PINELANDS FAMILY SUCCESS CENTER
- ROWAN COLLEGE OF BURLINGTON COUNTY
- SAINTS MEMORIAL COMMUNITY CHURCH
- SAMARITAN HEALTHCARE & HOSPICE
- SISTERHOOD INC.
- VIRTUA HEALTH, OEM

NEARLY HALF OF KEY INFORMANTS INDICATED THAT THEY SERVED ALL POPULATIONS WITHIN THE COMMUNITY (56.7%). OTHER POPULATIONS SERVED BY KEY INFORMANTS INCLUDED THE FOLLOWING UNDERSERVED OR VULNERABLE POPULATIONS, AMONG OTHERS:

- CHILDREN/YOUTH (23.3%)
- LOW - INCOME/POOR (20%)
- ACTIVE MILITARY (16.7%)
- UNINSURED/UNDERINSURED (16.7%)
- BLACK/AFRICAN AMERICAN (13.3%)
- SENIORS/ELDERLY (13.3%)
- DISABLED (13.3%)
- RELIGIOUS COMMUNITY (13.3%)
- HISPANIC/LATINX (10.0%)
- YOUNG ADULTS (AGE 19-24) (10.0%)
- HOMELESS (10.0%);
- OTHER (10.0%)
- AMERICAN INDIAN/ALASKA NATIVE (6.7%)
- ASIAN/SOUTH ASIAN (6.7%)
- PACIFIC ISLANDER/NATIVE HAWAIIAN (6.7%)
- LGBTQ+ COMMUNITY (6.7%)
- IMMIGRANT/REFUGEE 6.7%)

A COMMUNITY SURVEY WAS CONDUCTED WITH RESIDENTS OF BURLINGTON AND OCEAN COUNTIES TO GATHER INSIGHTS INTO HEALTH STATUS, RISK BEHAVIORS, BARRIERS TO ACCESSING HEALTH SERVICES, AND THE HEALTH AND SOCIAL NEEDS OF COMMUNITY MEMBERS. THE SURVEY WAS CONDUCTED FROM APRIL THROUGH JUNE 2022 WITH ADULTS AGED 18 OR OVER. THE SURVEY WAS WIDELY AVAILABLE TO THE COMMUNITY AS AN ELECTRONIC LINK USING PRINT ADS, WEBSITES, EMAIL, AND

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SOCIAL MEDIA. PAPER SURVEYS WERE ALSO AVAILABLE AND SHARED BY COMMUNITY ORGANIZATIONS. A TOTAL OF 1,315 COMMUNITY MEMBERS COMPLETED THE SURVEY. THE LARGEST PERCENTAGE OF RESPONDENTS RESIDED IN ZIP CODES 08759, MANCHESTER TOWNSHIP (15.6%) AND, 08015, BROWNS MILLS (15.3%), WHICH IS THE HOME ZIP CODE OF DEBORAH HEART AND LUNG CENTER.

THE PARTNER FORUM WAS HELD ON JULY 11, 2022 AT DEBORAH'S WINDERMAN AUDITORIUM IN BROWNS MILLS. A TOTAL OF 19 PEOPLE ATTENDED IN ADDITION TO DEBORAH STAFF. ORGANIZATIONS REPRESENTED INCLUDED, HEALTH AND SOCIAL SERVICE AGENCIES, LOCAL GOVERNMENT, MILITARY PERSONNEL, AND CIVIC ORGANIZATIONS. THE OBJECTIVE OF THE FORUM WAS TO SHARE DATA FROM THE CHNA AND GARNER FEEDBACK ON COMMUNITY HEALTH PRIORITIES, AS WELL AS OPPORTUNITIES FOR COLLABORATION AMONG PARTNER AGENCIES.

RESEARCH FROM THE CHNA WAS PRESENTED AT THE SESSION WITH AUDIENCE DISCUSSION AND QUESTIONS. LARGE AND SMALL GROUP DIALOGUE WAS FACILITATED TO DISCUSS RESEARCH FINDINGS, EXISTING RESOURCES AND INITIATIVES TO ADDRESS PRIORITY AREAS, AND NEW OR INNOVATIVE OPPORTUNITIES FOR CROSS-SECTOR COLLABORATION.

THE FOLLOWING IS A LIST OF ORGANIZATIONS REPRESENTED BY PARTNER FORUM ATTENDEES:

- ASPEN HILLS HEALTHCARE CENTER (2 REPRESENTATIVES)
- BURLINGTON COUNTY COMMUNITY ACTION PARTNERSHIP
- BURLINGTON COUNTY HEALTH DEPARTMENT
- CAPITAL HEALTH
- CENTER FOR FAMILY SERVICES
- IVY REHAB
- JOINT BASE MCGUIRE-DIX-LAKEHURST (4 REPRESENTATIVES FROM DIFFERENT DIVISIONS)
- NATIONAL COALITION OF 100 BLACK WOMEN, INC.
- OCEAN COUNTY HEALTH DEPARTMENT (2 REPRESENTATIVES)
- PEMBERTON TOWNSHIP
- PINELANDS FAMILY SUCCESS CENTER
- SAMARITAN
- SISTERHOOD (2 REPRESENTATIVES)

AS PART OF THE 2022 CHNA, TWO FOCUS GROUPS WERE CONDUCTED WITH RESIDENTS, ONE EACH IN BURLINGTON AND OCEAN COUNTIES. THE OBJECTIVES OF THE FOCUS GROUPS WERE TO DEFINE BARRIERS TO ACCESSING HEALTHCARE SERVICES; BETTER UNDERSTAND DRIVERS OR MOTIVATORS FOR ACCESSING PREVENTATIVE HEALTHCARE; EXPLORE INDIVIDUAL PERCEPTIONS AND EXPERIENCES WITH HEALTHCARE DELIVERY AND RECOMMENDATIONS FOR IMPROVEMENT; AND DETERMINE CHALLENGES THAT IMPACT HEALTH AND DISEASE MANAGEMENT. A TOTAL OF 27 PEOPLE PARTICIPATED IN THE COMMUNITY CONVERSATION.

DEBORAH'S IMMEDIATE SERVICE AREA IS UNIQUE WITH THREE OF THE SURROUNDING

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ZIP CODES COMPRISING JOINT BASE MCGUIRE-DIX-LAKEHURST (JB MDL). JB MDL SUPPORTS MORE THAN 50,000 ACTIVE DUTY, GUARD, RESERVE, FAMILY MEMBERS, RETIREES, VETERANS, AND CIVILIAN PERSONNEL. DEBORAH'S 2022 CHNA SOUGHT TO INCLUDE RELEVANT HEALTH DATA FOR JB MDL MILITARY PERSONNEL AND FAMILIES AND ENGAGE KEY STAKEHOLDERS IN HEALTH IMPROVEMENT RESEARCH AND PLANNING.

DEBORAH DID NOT RECEIVE ANY WRITTEN COMMENTS ON ITS 2019 CHNA OR IMPLEMENTATION STRATEGY FOR CONSIDERATION DURING THE 2022 CHNA PROCESS

SCHEDULE H, PART V, SECTION B, QUESTIONS 6A & 6B

DEBORAH IS NEW JERSEY'S ONLY HEART, LUNG AND VASCULAR SPECIALTY HOSPITAL. GIVEN DEBORAH'S SPECIALTY MEDICAL FOCUS AND UNIQUE SERVICE AREA, INCLUDING JB MDL, DEBORAH SOUGHT TO CONDUCT A 2022 CHNA THAT REFLECTED ITS COMMUNITY'S DISTINCTIVE NEEDS. WHILE DEBORAH DID NOT CONDUCT A JOINT CHNA WITH OTHER HOSPITAL FACILITIES OR COMMUNITY ORGANIZATIONS, PARTNER HOSPITALS AND ORGANIZATIONS WERE ACTIVELY ENGAGED AS PART OF THE CHNA PROCESS, INCLUDING THE KEY INFORMANT SURVEY AND PARTNER FORUM. ADDITIONALLY, DEBORAH CONDUCTS JOINT PROGRAMMING WITH PARTNER INSTITUTIONS, INCLUDING HERO CARE CONNECT, A PROGRAM WITH COOPER UNIVERSITY HEALTH CARE DESIGNED TO INCREASE ACCESS TO SPECIALTY MEDICAL SERVICES FOR ACTIVE DUTY/RETIRED MILITARY, ACTIVATED NATIONAL GUARDSMEN, VETERANS, AND FAMILY MEMBERS OF ANY CURRENT OR FORMER MILITARY MEMBERS ACROSS SOUTHERN NEW JERSEY; AND THE SATELLITE EMERGENCY DEPARTMENT ON DEBORAH'S CAMPUS OPERATED BY CAPITAL HEALTH SYSTEM, INC.

SCHEDULE H, PART V, SECTION B, QUESTION 7A

DUE TO CHARACTER LIMITATIONS, THE WEBSITE LINK LISTED IN PART V, SECTION B, QUESTION 7A, IS THE HOME PAGE FOR THE ORGANIZATION. THE 2022 CHNA CAN BE ACCESSED AT THE FOLLOWING URL, WHICH IS INCLUDED IN THE ORGANIZATION'S WEBSITE:

[HTTPS://DEMANDDEBORAH.ORG/PATIENTS-AND-VISITORS/COMMUNITY-RESOURCES/COMMUNITY-HEALTH-NEEDS-ASSESSMENT/](https://demanddeborah.org/patients-and-visitors/community-resources/community-health-needs-assessment/)

SCHEDULE H, PART V, SECTION B, QUESTION 8

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

AS A SPECIALTY HOSPITAL, DEBORAH HEART AND LUNG CENTER WILL SEEK TO ADDRESS THE NEEDS IDENTIFIED IN THE REPORT LINKED ABOVE. THERE ARE CERTAIN OTHER HEALTH NEEDS IDENTIFIED IN THE CHNA SURVEY THAT DEBORAH WILL NOT ADDRESS AS THESE NEEDS ARE BEST SERVED THROUGH SPECIALIZED HEALTHCARE PROVIDERS, COMMUNITY RESOURCES OR OTHERWISE.

THESE UNADDRESSED, IDENTIFIED NEEDS INCLUDE:

- BEHAVIORAL HEALTH AND CHRONIC DISEASE COMORBIDITIES; AND
- SUBSTANCE ABUSE.

DEBORAH WILL MAKE REFERRALS FOR THESE CLINICAL ISSUES WHENEVER POSSIBLE.

SCHEDULE H, PART V, SECTION B, QUESTION 10

DUE TO CHARACTER LIMITATIONS, THE WEBSITE LINK LISTED IN PART V, SECTION B, QUESTION 10, IS THE HOME PAGE FOR THE ORGANIZATION. THE COMPLETED THREE-YEAR IMPLEMENTATION STRATEGY (CHIP 2023-2025) CAN BE ACCESSED AT THE FOLLOWING URL, WHICH IS INCLUDED IN THE ORGANIZATION'S WEBSITE:

[HTTPS://DEMANDDEBORAH.ORG/PATIENTS-AND-VISITORS/COMMUNITY-RESOURCES/COMMUNITY-HEALTH-NEEDS-ASSESSMENT/](https://demanddeborah.org/patients-and-visitors/community-resources/community-health-needs-assessment/)

SCHEDULE H, PART V, SECTION B, QUESTION 11

DEBORAH SHARED FINDINGS FROM THE CHNA RESEARCH, INCLUDING HEALTH STATUS INDICATORS AND SOCIOECONOMIC MEASURES, WITH COMMUNITY PARTNERS AND KEY STAKEHOLDERS DURING THE PARTNER FORUM TO SOLICIT INPUT INTO COMMUNITY HEALTH PRIORITIES. A FORMAL PRESENTATION OF DATA WAS MADE TO PARTNER FORUM ATTENDEES, AND MEMBERS WERE ASKED TO DISCUSS AND DEVELOP A LIST OF COMMUNITY NEEDS BASED ON THE RESEARCH AND THEIR EXPERIENCE WITHIN THE COMMUNITY.

IN DETERMINING COMMUNITY HEALTH PRIORITIES, PARTNER FORUM ATTENDEES WERE ASKED TO CONSIDER THE FOLLOWING RATIONALE AND CRITERIA:

SCOPE: HOW MANY PEOPLE ARE AFFECTED?
 SEVERITY: HOW CRITICAL IS THE ISSUE?
 ABILITY TO IMPACT: CAN WE ACHIEVE THE DESIRED OUTCOME?
 COMMUNITY READINESS: IS THE COMMUNITY PREPARED TO TAKE ACTION?

COMMUNITY HEALTH NEEDS IDENTIFIED BY PARTNER FORUM ATTENDEES INCLUDED ACCESS TO CARE, MENTAL HEALTH AND SUBSTANCE USE DISORDER, AND CHRONIC CONDITIONS, WITH A FOCUS ON HIGH-RISK OR VULNERABLE POPULATIONS,

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

INCLUDING AGING POPULATIONS, LGBTQ+, RACIAL AND ETHNIC MINORITIES, AND MILITARY PERSONNEL. SOCIAL DETERMINANTS OF HEALTH WERE RECOGNIZED AS CROSS-CUTTING FACTORS ACROSS ALL HEALTH ISSUES.

DEBORAH'S CHNA EXECUTIVE COMMITTEE AND BOARD OF TRUSTEES REVIEWED FINDINGS FROM THE CHNA RESEARCH AND FEEDBACK FROM PARTNER FORUM ATTENDEES, TO DETERMINE PRIORITY HEALTH NEEDS FOR ITS SERVICE AREA AND TO FOCUS COMMUNITY HEALTH IMPROVEMENT EFFORTS. THE LEADERSHIP TEAM DEVELOPED A COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP) BASED ON THE IDENTIFIED PRIORITIES. THE CHIP BUILDS UPON PREVIOUS HEALTH IMPROVEMENT ACTIVITIES AND TAKES INTO CONSIDERATION THE IMPACT OF EFFORTS IN PRIOR CHIP CYCLES, WHILE RECOGNIZING NEW HEALTH NEEDS AND THE CHANGING HEALTH CARE DELIVERY ENVIRONMENT IDENTIFIED IN THE 2022 CHNA. FOR THE 2023-2025 CHIP CYCLE, DEBORAH INTENDS TO DEVOTE RESOURCES AND EXPERTISE TO ADDRESS THE FOLLOWING PRIORITY AREAS:

PRIORITY AREA 1 - ACCESS TO CARE

GOAL: IMPROVE ACCESS TO HEALTHCARE AND ASSIST IN COORDINATION OF CARE.

OBJECTIVES:

- ASSIST IN IDENTIFYING GAPS IN ACCESS TO CARE AND RECRUIT/RETAIN PROVIDERS IN OUR SERVICE AREA
- ASSIST IN ADDRESSING MANAGEMENT OF SUBSTANCE USE DISORDERS AND MENTAL HEALTH ISSUES IN OUR PATIENT POPULATION
- REDUCE TRANSPORTATION BARRIERS THAT IMPEDE HEALTHCARE ACCESS TO OUR SERVICES
- FOSTER AND DEEPEN PARTNERSHIPS WITH COMMUNITY ORGANIZATIONS AND OTHER AREA PROVIDERS TO REDUCE INAPPROPRIATE AND/OR AVOIDABLE EMERGENCY ROOM USAGE
- INCREASE EARLY DETECTION AND IMPROVE ACCESS TO CARE AND TREATMENT OF LUNG CANCER
- RESEARCH AND PRESENT A PLAN TO BE CERTIFIED AS A TRUSTED LBGTQ FRIENDLY SPECIALTY PROVIDER
- GROW AND EXPAND PRIORITY SPECIALTY APPOINTMENT AND COMPREHENSIVE NAVIGATION SERVICES TO MEMBERS OF THE MILITARY, THEIR DEPENDENTS, VETERANS AND RETIREES
- EXPAND AND EDUCATE THROUGH OUTREACH OPPORTUNITIES TO INFORM FIRST RESPONDERS OF THE INCREASED RISK OF HEART LUNG AND VASCULAR DISEASES. INCREASE THE VOLUME OF FIRST RESPONDER ASSESSMENTS AT DEBORAH HEART AND LUNG CENTER

PRIORITY AREA 2 - CHRONIC DISEASE EDUCATION AND MANAGEMENT

GOAL: INCREASE EDUCATION AND AWARENESS TO IDENTIFY AND REDUCE CHRONIC DISEASE RISK, AND IMPROVE CHRONIC DISEASE MANAGEMENT TO REDUCE HEALTHCARE RELIANCE AND IMPROVE QUALITY OF LIFE.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

OBJECTIVES:

- PROVIDE THE COMMUNITY WITH COMPLEMENTARY SCREENINGS FOR CHRONIC DISEASE WITHIN OUR SPECIALTY
- IMPROVE ACCESS TO CARE FOR CHRONIC CONDITIONS, INCLUDING ACCESS TO OUR SPECIALTY PROVIDERS WHO IDENTIFY AND TREAT CHRONIC CONDITIONS
- PROVIDE THE COMMUNITY WITH EDUCATION AND RESOURCES TO IDENTIFY AND MANAGE CHRONIC DISEASE
- WORK WITH OUR COMMUNITY PARTNERS TO IDENTIFY AND TRIAGE TO RESOURCES FOR SOCIAL DETERMINATES OF HEALTH THAT CONTRIBUTE TO CHRONIC DISEASE AND POOR ADHERENCE TO TREATMENT PLANS
- WORK TO REDUCE READMISSIONS OF OUR PATIENTS WITH CHRONIC DISEASE

PRIORITY AREA 3 - ISSUES OF AGING/WELLBEING

GOAL: ASSIST SENIORS IN OUR IMMEDIATE SERVICE AREA AGE SUCCESSFULLY, MAINTAIN INDEPENDENCE AND PLAN FOR END OF LIFE THAT RESPECTS EACH PATIENT'S WISHES.

OBJECTIVES:

- DEVELOP AND/OR PARTNER WITH COMMUNITY PROVIDERS TO OFFER COMMUNITY EDUCATION PROGRAMS/EDUCATION ON AGING RELATED ISSUES
- SUPPORT THE DEVELOPMENT OF A NETWORK OF COMMUNITY PROVIDERS TO PROVIDE IN HOME, PERSON-CENTERED CARE FOR PATIENTS WITH CHRONIC ILLNESS OR SERIOUS HEALTH PROBLEMS
- WORK WITH COMMUNITY PARTNERS TO DEVELOP AND IMPLEMENT GERIATRIC ASSESSMENT PROGRAMS
- REMOVE TRANSPORTATION BARRIERS FOR SENIORS TO ACCESS NEEDED HEALTHCARE SERVICES
- EXPLORE WITH COMMUNITY PARTNERS, IMPLEMENTATION OF A MEMORY ASSESSMENT PROGRAM

COMMUNITY STAKEHOLDERS IDENTIFIED MENTAL HEALTH AND SUBSTANCE USE DISORDER AS KEY DRIVERS OF POOR RESIDENT HEALTH OUTCOMES. WHILE DEBORAH WILL NOT ADDRESS THESE NEEDS AS PRIORITY HEALTH ISSUES DUE TO THE SPECIALTY NATURE OF ITS SERVICES AND AVAILABLE RESOURCES, DEBORAH WILL CONTINUE TO BE A COMMUNITY PARTNER IN SUPPORTING RECOVERY EFFORTS. DEBORAH ACTIVELY WORKS IN PARTNERSHIP WITH THE BURLINGTON COUNTY PROSECUTOR'S OFFICE TO SUPPLY NARCAN TO FIRST RESPONDERS, PROVIDES EDUCATION AND ACCESS OPIOID ALTERNATIVES TO PAIN MANAGEMENT, AND IS EXPLORING TELEPSYCHIATRY AS WELL AS COMMUNITY PARTNERSHIPS TO IMPROVE ACCESS TO BEHAVIORAL HEALTH PROVIDERS. THESE ACTIONS ARE PART OF A BROADER COMMUNITY-WIDE SOLUTION TO ADDRESS MENTAL HEALTH AND SUBSTANCE USE DISORDER NEEDS.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SCHEDULE H, PART V, SECTION B, QUESTIONS 13H AND 15E

A BILLING FILE IS MAINTAINED FOR EACH PATIENT, BUT PATIENTS ARE NOT BALANCED-BILLED. IF A PATIENT HAS INSURANCE, DEBORAH BILLS THE PATIENT'S INSURANCE FOR HOSPITAL SERVICES AND THE PHYSICIAN SERVICES PROVIDED BY DEBORAH'S EMPLOYED MEDICAL STAFF. IF A PATIENT IS UNDERINSURED OR UNINSURED, DEBORAH PROVIDES ASSISTANCE IN QUALIFYING THE PATIENT, OR THE FINANCIALLY RESPONSIBLE PARTY, FOR ANY APPLICABLE FEDERAL AND/OR STATE PROGRAMS. THE ELIGIBILITY AND FINANCIAL ASSISTANCE PROVIDED BY DEBORAH TO ALL OF IT PATIENTS IS THE SAME. DEBORAH ACCEPTS THE AMOUNT PAID THROUGH ANY APPLICABLE INSURANCE AND FEDERAL AND/OR STATE PROGRAMS WITHOUT BALANCE-BILLING OR PURSUING COLLECTION EFFORTS AGAINST ANY PATIENT FOR ANY REMAINING AMOUNTS.

SCHEDULE H, PART V, SECTION B, QUESTION 16A, 16B AND 16C

DUE TO CHARACTER LIMITATIONS, THE WEBSITE LINK LISTED IN PART V, SECTION B, QUESTIONS 16A, 16B AND 16C, IS THE HOME PAGE FOR THE ORGANIZATION. DEBORAH'S FINANCIAL ASSISTANCE POLICY, FINANCIAL ASSISTANCE APPLICATION AND PLAIN LANGUAGE SUMMARY CAN BE ACCESSED AT THE FOLLOWING URL, WHICH IS INCLUDED IN THE ORGANIZATION'S WEBSITE:

[HTTPS://DEMANDDEBORAH.ORG/PATIENTS-AND-VISITORS/PATIENT-RESOURCES/FINANCIAL-
L-INFORMATION/#](https://demanddeborah.org/patients-and-visitors/patient-resources/financial-information/#)

SCH H, PART V, SECT B, Q'S 2,3J,7D,13B,16J,18E,19E,20E,21C,21D,23&24

NOT APPLICABLE.

Part V Facility Information *(continued)***Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Schedule H (Form 990) 2023

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SCHEDULE H, PART I, LINE 3C

AS PART OF ITS MISSION, DEBORAH HEART AND LUNG CENTER ("DEBORAH" OR THE "CENTER") DOES NOT BILL PATIENTS FOR THE COST OF HOSPITAL OR PROFESSIONAL SERVICES PROVIDED AT THE MAIN HOSPITAL BUILDING, 200 TRENTON ROAD, BROWNS MILLS, NEW JERSEY AS SUCH SERVICES FALL WITHIN THE SCOPE OF THE ORIGINAL WAIVER GRANTED BY THE CENTERS FOR MEDICARE AND MEDICAID SERVICES. THE ORGANIZATION DOES NOT UTILIZE FEDERAL POVERTY GUIDELINES CRITERIA.

THE CENTER HAS INITIATED CERTAIN OUTPATIENT SERVICES ON ITS CAMPUS OUTSIDE OF THE MAIN HOSPITAL BUILDING AT 200 TRENTON ROAD, BROWNS MILLS, NEW JERSEY AND DEBORAH INTERPRETS THE WAIVER REQUIRING BALANCE BILLING IN ACCORDANCE WITH FEDERAL LAW AT THESE LOCATIONS. TO ENSURE CONTINUITY OF CARE AND AVOID BARRIERS FOR THOSE DEBORAH HEART AND LUNG CENTER PATIENTS WHO CANNOT PAY, WAIVE ALL CO-PAY AND DEDUCTIBLES FOR PATIENTS WHO PRESENT WITH A SCRIPT FROM A DEBORAH HEART AND LUNG CENTER EMPLOYED PHYSICIAN. THIS DOES NOT APPLY TO PATIENTS PRESENTING WITH A SCRIPT FROM ANY OTHER PHYSICIAN OR GROUP, INCLUDING DEBORAH SPECIALTY PHYSICIANS FOR WHOM

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

DEBORAH WILL FOLLOW STANDARD BILLING PRACTICES IN ACCORDANCE WITH FEDERAL
LAW FOR THESE SERVICES PROVIDED.

SCHEDULE H, PART I; QUESTION 6A

NOT APPLICABLE.

SCHEDULE H, PART I, QUESTION 7

WORKSHEET 2 WAS USED FOR THE COST TO CHARGE RATIO.

SCHEDULE H, PART I, QUESTION 7B

DEBORAH HEART AND LUNG CENTER PARTNERED WITH BURLINGTON COUNTY AND THE
STATE OF NEW JERSEY THROUGH A PROVIDER ASSESSMENT MECHANISM TO MAKE THE
STATE OF NEW JERSEY MEDICAID PROGRAM HEALTHIER FOR ALL. THE PROGRAM

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

INCREASES FINANCIAL RESOURCES PROVIDED TO CERTAIN HOSPITALS USING THE STATE OF NEW JERSEY'S MEDICAID PROGRAM AND CERTAIN FEDERAL MATCHING FUNDS IN ORDER TO BETTER SERVE THE NEEDS IN THE COMMUNITY. THE ADDITIONAL FUNDS RECEIVED FROM THE PROGRAM DURING 2023 TOTALED APPROXIMATELY \$1.5M AND ARE INCLUDED IN SCHEDULE H, PART I; LINE 7B; DIRECT OFFSETTING MEDICAID REVENUE. THE ASSOCIATED COUNTY OPTION EXPENSES ASSOCIATED WITH THE PROGRAM DURING 2023 TOTALED APPROXIMATELY \$389K AND ARE INCLUDED IN SCHEDULE H, PART I; LINE 7B; MEDICAID TOTAL COMMUNITY BENEFIT EXPENSE. IF DEBORAH HEART AND LUNG CENTER DID NOT RECEIVE THESE ADDITIONAL FUNDS, THE NET COMMUNITY BENEFIT EXPENSE REPORTED ON SCHEDULE H, PART I; LINE 7K WOULD BE \$39,113,356 AND THE NET COMMUNITY BENEFIT PERCENTAGE REPORTED ON SCHEDULE H, PART I; LINE K WOULD BE 16.23%.

Part VI Supplemental Information

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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SCHEDULE H, PART II

COMMUNITY BUILDING ACTIVITIES UNDERTAKEN BY THIS ORGANIZATION IMPROVE THE MEDICAL AND SOCIOECONOMIC WELL-BEING OF THE COMMUNITIES IN DEBORAH'S CARE. THIS IS ACCOMPLISHED THROUGH SERVICE ON STATE AND REGIONAL ADVOCACY COMMITTEES AND BOARDS, VOLUNTEERISM WITH LOCAL COMMUNITY-BASED NON-PROFIT ADVOCACY GROUPS, AND PARTICIPATION IN CONFERENCES AND OTHER EDUCATIONAL ACTIVITIES TO PROMOTE UNDERSTANDING OF THE ROOT CAUSES OF HEALTH CONCERNS. THIS ORGANIZATION PROVIDES EDUCATIONAL MATERIALS, CONDUCTS COMMUNITY HEALTH FAIRS AND HOLDS HEALTH EDUCATION SEMINARS AND OUTREACH SESSIONS FOR ITS PATIENTS AND FOR COMMUNITY PROVIDERS. PRESENTATIONS ARE PROVIDED BY PHYSICIANS, NURSES AND OTHER HEALTHCARE PROFESSIONALS. PLEASE ALSO REFER TO FORM 990, SCHEDULE O, WHICH CONTAINS THE ORGANIZATION'S COMMUNITY BENEFIT STATEMENT AND SUMMARY OF ALL ENTITIES.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SCHEDULE H, PART III, SECTION A: QUESTIONS 2 & 3

THE CENTER PREPARES AND ISSUES AUDITED CONSOLIDATED FINANCIAL STATEMENTS.

THE ATTACHED TEXT WAS OBTAINED FROM THE FOOTNOTES TO THE AUDITED
FINANCIAL STATEMENTS OF THE CENTER:

THE CENTER PROVIDES PRICE CONCESSIONS FOR UNCOMPENSATED CARE RESULTING
FROM ITS CHARITY CARE POLICY FOR SERVICES. THE PRICE CONCESSION IS
DETERMINED BY ANALYZING PATIENT AND HISTORICAL DATA AND TRENDS. THESE
PRICE CONCESSIONS ARE RECORDED AS A REDUCTION TO PATIENT SERVICE REVENUE.

SCHEDULE H, PART III, SECTION A: QUESTION 4

THE CENTER PREPARES AND ISSUES AUDITED CONSOLIDATED FINANCIAL STATEMENTS.
THE ATTACHED TEXT WAS OBTAINED FROM THE FOOTNOTES TO THE AUDITED
FINANCIAL STATEMENTS OF THE CENTER:

UNCOMPENSATED CARE AND STATE SUBSIDIES

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

THE CENTER PROVIDES PRICE CONCESSIONS FOR UNCOMPENSATED CARE RESULTING FROM ITS CHARITY CARE POLICY FOR SERVICES. THE PRICE CONCESSION IS DETERMINED BY ANALYZING PATIENT AND HISTORICAL DATA AND TRENDS. THESE PRICE CONCESSIONS ARE RECORDED AS A REDUCTION TO PATIENT SERVICE REVENUE.

THE CENTER PROVIDES CHARITY CARE TO PATIENTS WHO MEET CERTAIN FINANCIAL CRITERIA ESTABLISHED BY THE STATE OF NEW JERSEY. THE DIRECT AND INDIRECT COST OF SERVICES AND SUPPLIES FURNISHED TO PATIENTS ELIGIBLE FOR SUCH CHARITY CARE, USING A RATIO OF COST TO GROSS CHARGES, APPROXIMATED \$6,022,000 AND \$6,101,000 FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022, RESPECTIVELY.

THE CENTER MAINTAINS RECORDS TO IDENTIFY AND MONITOR THE LEVEL OF CHARITY CARE IT PROVIDES. IN 2023 AND 2022, THE AMOUNT OF CHARGES FORGONE FOR SERVICES PROVIDED TO PATIENTS UNDER ITS CHARITY CARE POLICY, NET OF THE HEALTH CARE SUBSIDY FUND ("HCSF"), WAS \$32,832,875 AND \$32,911,443, RESPECTIVELY.

Part VI Supplemental Information

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THE HEALTH CARE REFORM ACT OF 1992 (CHAPTER 160) ESTABLISHED THE HCSF TO PROVIDE A MECHANISM AND FUNDING SOURCE TO COMPENSATE CERTAIN HOSPITALS FOR CHARITY CARE. FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022, THE CENTER RECEIVED \$766,263 AND \$768,233, RESPECTIVELY, FOR CHARITY CARE (INCLUDED IN NET PATIENT SERVICE REVENUE). THIS AMOUNT IS SUBJECT TO CHANGE FROM YEAR TO YEAR BASED ON AVAILABLE STATE AMOUNTS AND ALLOCATION METHODOLOGIES. A PROPORTIONATE AMOUNT IS IN PLACE THROUGH JUNE 30, 2024; HOWEVER, THERE CAN BE NO ASSURANCE OF A SIMILAR LEVEL IN THE FUTURE.

THE CENTER'S PATIENT ACCEPTANCE POLICY IS BASED ON ITS MISSION STATEMENT AND ITS CHARITABLE PURPOSES. ACCORDINGLY, THE CENTER ACCEPTS ALL PATIENTS REGARDLESS OF THEIR ABILITY TO PAY. THIS POLICY RESULTS IN THE ASSUMPTION OF HIGHER-THAN-NORMAL PATIENT ACCOUNTS RECEIVABLE CREDIT RISKS. TO THE EXTENT THE CENTER REALIZES ADDITIONAL LOSSES RESULTING FROM SUCH HIGHER CREDIT RISKS FOR PATIENTS THAT ARE NOT IDENTIFIED OR DO NOT MEET THE PREVIOUSLY DESCRIBED CHARITY CRITERIA, SUCH ADDITIONAL LOSSES ARE INCLUDED AS A DEDUCTION OF NET PATIENT SERVICE REVENUE.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

ADDITIONALLY, THE CENTER SPONSORS CERTAIN OTHER CHARITABLE PROGRAMS, WHICH PROVIDE SUBSTANTIAL BENEFIT TO THE BROADER COMMUNITY. SUCH PROGRAMS INCLUDE SERVICES TO NEEDY AND ELDERLY POPULATIONS THAT REQUIRE SPECIAL SUPPORT, AS WELL AS HEALTH PROMOTION AND EDUCATION FOR THE GENERAL COMMUNITY WELFARE.

GROSS CHARGES FORGONE FOR FREE CARE IN EXCESS OF THIRD-PARTY REIMBURSEMENTS (E.G., CO-PAYS AND DEDUCTIBLES) WERE \$10,714,089 AND \$14,191,564 IN 2023 AND 2022, RESPECTIVELY.

SCHEDULE H, PART III, SECTION B; QUESTION 8

NOT APPLICABLE.

Part VI Supplemental Information

Provide the following information.

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- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SCHEDULE H, PART III, SECTION B; QUESTION 9B

NOT APPLICABLE.

SCHEDULE H, PART VI; QUESTION 2

AS A TERTIARY CARE HOSPITAL AND REGIONAL REFERRAL CENTER, THE CENTER ADDRESSES THE HEALTHCARE NEEDS OF THE COMMUNITIES IT SERVES THROUGH PROFESSIONAL EDUCATION PROVIDED THROUGH GRAND ROUNDS FOR PHYSICIANS AND OTHER PROVIDERS, ANNUAL REGIONAL CONFERENCES AIMED AT SPECIFIC PROVIDER GROUPS, OUTREACH OFFERING EDUCATION ON CARDIOVASCULAR, PULMONARY AND VASCULAR DISEASES TO THE MANY COMMUNITY BASED GROUPS LISTED IN OUR COMMUNITY BENEFITS STATEMENT, AND SCREENINGS OF PATIENTS AT RISK FOR CARDIOVASCULAR, PULMONARY AND VASCULAR DISEASES THAT ARE HELD BOTH ON AND OFF CAMPUS.

Part VI Supplemental Information

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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SCHEDULE H, PART VI; QUESTION 3

THE CENTER SCREENS UNINSURED PATIENTS FOR ELIGIBILITY FOR NEW JERSEY'S CHARITY CARE PROGRAM, BUT TRUE TO ITS HISTORIC MISSION HAS NEVER BALANCE-BILLED ANY PATIENT FOR CARE PROVIDED WITHIN ITS MAIN HOSPITAL BUILDING.

SCHEDULE H, PART VI; QUESTION 4

THE CENTER, LOCATED IN BURLINGTON COUNTY, IS A SPECIALTY HOSPITAL THAT TREATS PATIENTS FROM ALL 21 NEW JERSEY COUNTIES, AS WELL AS FROM THE MAJORITY OF THE OTHER STATES AND PUERTO RICO. 3.1% OF IN STATE PATIENTS ARE UNINSURED, WHILE 2.9% OF OUT OF STATE PATIENTS LACK COVERAGE. 59% OF PATIENTS TREATED AT DEBORAH HEART AND LUNG CENTER ARE OVER AGE 65.

Part VI Supplemental Information

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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SCHEDULE H, PART VI; QUESTION 5

UNDERSTANDING AND RESPONDING TO THE HEALTH NEEDS OF OUR COMMUNITIES, ESPECIALLY THE NEEDS OF THE MOST VULNERABLE AMONG US, IS CENTRAL TO DEBORAH'S MISSION. TO ADDRESS THE COMMUNITY'S HEALTH NEEDS, EDUCATE PROFESSIONALS WORKING IN THE COMMUNITY, AND BUILD MEANINGFUL RELATIONSHIPS WITH PARTNERS TO MAXIMIZE REGIONAL IMPACT OF TARGETED PROGRAMS, DEBORAH USES A MULTI-PRONGED APPROACH, INCLUDING COMMUNITY HEALTH EDUCATION, COMMUNITY-BASED CLINICAL SERVICES, SOCIAL AND ENVIRONMENTAL IMPROVEMENT ACTIVITIES, HEALTH PROFESSIONS EDUCATION (FOR PHYSICIANS, FELLOWS, RESIDENTS, MEDICAL STUDENTS, NURSES AND OTHER HEALTH PROFESSIONALS), SUPPORT FOR EMERGENCY AND TRAUMA SERVICES, COMMUNITY SUPPORT, COALITION BUILDING, COMMUNITY BUILDING ACTIVITIES, AND COMMUNITY BENEFIT OPERATIONS (BOTH WITH ASSIGNED STAFF AND THROUGH DEBORAH'S COMMUNITY HEALTH IMPROVEMENT PLAN STRATEGY TEAM).

DEBORAH PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, GENDER,

Part VI Supplemental Information

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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SEXUAL ORIENTATION, COLOR, RELIGION, CREED, SEX, NATIONAL ORIGIN, MARITAL STATUS, AGE, PHYSICAL OR MENTAL HANDICAP OR ABILITY TO PAY. DEBORAH PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL NEW JERSEY PATIENTS REGARDLESS OF ABILITY TO PAY, INCLUDING CHARITY CARE, SELF-PAY, MEDICARE AND MEDICAID PATIENTS. DEBORAH IS THE ONLY HOSPITAL IN THE NATION TREATING BOTH ADULTS AND CHILDREN THAT NEVER BALANCE-BILLS A PATIENT FOR COSTS RELATED TO THE CARE HE OR SHE RECEIVES AT DEBORAH, WHICH HELPS ENSURE THAT PRICE IS NOT A BARRIER TO THOSE WHO COME TO DEBORAH RECEIVING THE HEALTHCARE THEY MAY NEED.

CONTROL OF DEBORAH RESTS WITH ITS BOARD OF TRUSTEES, COMPRISED OF INDEPENDENT CIVIC LEADERS AND OTHER PROMINENT MEMBERS OF THE COMMUNITY. SURPLUS FUNDS ARE USED TO IMPROVE THE QUALITY OF PATIENT CARE, EXPAND AND RENOVATE FACILITIES AND ADVANCE MEDICAL CARE PROGRAMS AND ACTIVITIES. THE USE AND CONTROL OF DEBORAH IS FOR THE BENEFIT OF THE PUBLIC. NO PART OF THE INCOME OR NET EARNINGS OF THE ORGANIZATION INURES TO THE BENEFIT OF ANY PRIVATE INDIVIDUAL, NOR IS ANY PRIVATE INTEREST BEING SERVED OTHER THAN INCIDENTALLY.

Part VI Supplemental Information

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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

AS A TEACHING HOSPITAL, DEBORAH MAINTAINS A RIGOROUS, ROBUST FELLOWSHIP PROGRAM. THIS HIGHLY-SOUGHT AFTER POST-GRADUATE TRAINING PROVIDES THE LEADING-EDGE TOOLS NEEDED BY THE NEXT GENERATION OF CARDIOLOGISTS, ELECTRO-PHYSIOLOGISTS, HEART FAILURE AND VASCULAR SPECIALISTS. ADMISSION TO THESE FELLOWSHIPS IS EXCEPTIONALLY COMPETITIVE. DEBORAH'S NURSING PROGRAM PROVIDES ON-SITE ROTATIONAL TRAINING FOR NURSES ENTERING THE FIELD, MENTORSHIPS AND INTERNSHIPS FOR COLLEGE STUDENTS AND AN INTERACTIVE SIMULCAST VIDEO FORUM TO SHARE SURGICAL PROCEDURES WITH HIGH SCHOOL STUDENTS, AS WELL AS A RECENTLY INSTITUTED HIGH SCHOOL NURSING ASSISTANT EXTERNSHIP PROGRAM. DEBORAH ALSO HOSTS A YEAR-ROUND SCHEDULE OF GRAND ROUNDS PRESENTATIONS, CME SEMINARS, AND OUTSIDE MEDICAL PRESENTATIONS TO JOINT BASE MCGUIRE-DIX-LAKEHURST, REINFORCING DEBORAH'S COMMITMENT AS A TEACHING HOSPITAL.

OVER 30 GROUND-BREAKING CLINICAL RESEARCH TRIALS ARE UNDERWAY AT DEBORAH, PROVIDING THE ENTRY POINT FOR PATIENTS TO RECEIVE THE MOST INNOVATIVE TREATMENTS ONCE SUCCESSFUL TRIALS RECEIVE FDA APPROVAL. IN TANDEM WITH

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

THIS, DEBORAH'S PHYSICIANS ARE WIDELY PUBLISHED IN LEADING MEDICAL JOURNALS, AS WELL AS HAVING EDITORIAL APPOINTMENTS ON A NUMBER OF WIDELY-RECOGNIZED MEDICAL PUBLICATIONS.

AS A SPECIALTY HOSPITAL, DEBORAH IS NOT LICENSED TO OPERATE AN EMERGENCY ROOM. TO MEET THE COMMUNITY'S NEED FOR EMERGENCY CARE, DEBORAH LEASES SPACE TO AN ACUTE CARE HOSPITAL SYSTEM THAT OPERATES A SATELLITE EMERGENCY DEPARTMENT (SED) WITHIN DEBORAH'S MAIN HOSPITAL BUILDING. IN ADDITION, AS A REGIONAL REFERRAL CENTER AND SPECIALTY HOSPITAL, DEBORAH ROUTINELY RECEIVES TRANSFERS FROM OTHER HOSPITALS' EMERGENCY DEPARTMENTS AS WELL AS ADMISSIONS FROM OUR OWN CLINIC AND DIRECT ADMISSIONS FROM REFERRING PHYSICIANS WITHOUT CONSIDERATION OF THE PATIENTS' ABILITY TO PAY.

DEBORAH'S COMMUNITY OUTREACH INCLUDES SEVERAL INTEGRATED ARMS WITHIN THE HOSPITAL:

- THE MEDICAL, NURSING AND COMMUNITY OUTREACH DEPARTMENT STAFFS

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

- THE MARKETING DEPARTMENT
- THE COMMUNITY HEALTH IMPROVEMENT PLAN SUB-COMMITTEE MEMBERS
- THE ADMINISTRATIVE TEAM
- THE PROFESSIONAL EDUCATION AND TRAINING DEPARTMENTS.

DEBORAH'S COMMUNITY OUTREACH EFFORTS ARE DESIGNED TO MEET AT LEAST ONE OF THE FOLLOWING COMMUNITY BENEFIT OBJECTIVES:

- ACCESS TO CARE
- CHRONIC DISEASE EDUCATION AND MANAGEMENT; AND
- ISSUES OF AGING/WELLBEING.

DEBORAH PREPARES A CHIP UPDATE REPORT EVERY THREE YEARS THAT PROVIDES GREATER DETAIL ON THE SPECIFIC ACTIVITIES DEBORAH IS INVOLVED IN TO PROMOTE COMMUNITY HEALTH IN OUR SERVICE AREA. THE CURRENTLY AVAILABLE CHIP REPORT IS AN UPDATE (2020-2022) REPORTING ON THE RESULTS OF THE 2019 CHNA AND SUBSEQUENT CHIP ACTION PLAN CHIP UPDATE REPORTS CAN BE ACCESSED BY WAY OF DEBORAH'S WEBSITE.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HTTPS://DEMANDDEBORAH.ORG/PATIENTS-AND-VISITORS/COMMUNITY-RESOURCES/COMMUNITY-HEALTH-NEEDS-ASSESSMENT/

SCHEDULE H, PART VI; QUESTION 6

DEBORAH HEART AND LUNG CENTER (THE "CENTER") IS COMMITTED TO ENHANCING THE OVERALL HEALTH STATUS OF THE COMMUNITY BY PROVIDING THE HIGHEST QUALITY HEALTHCARE AND RELATED SERVICES. THE CENTER STRIVES TO EXCEED PATIENT EXPECTATIONS EMPHASIZING COMMITMENT, COMPETENCE, COLLABORATION, COMMUNICATION, AND COMPASSION. PLEASE ALSO REFER TO SCHEDULE O.

THE CENTER SETS OVERALL POLICY REGARDING BILLING AND COLLECTIONS AND THE FACILITY RESPONSES PROVIDED ABOVE FOR PART I, LINE 3C; PART I, LINE 6A; PART I, LINE 7; PART II; PART III, LINE 4 AND 8; AND PART III, LINE 9B ARE REFLECTIVE OF THAT POLICY.

OUTLINED BELOW IS A SUMMARY OF THE AFFILIATES OF THE CENTER.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

THE CENTER IS AN 89-BED TAX-EXEMPT TEACHING AND TERTIARY CARE SPECIALTY HOSPITAL LOCATED IN BROWNS MILLS, BURLINGTON COUNTY, NEW JERSEY THAT PROVIDES COMPREHENSIVE INPATIENT AND OUTPATIENT CARDIAC, PULMONARY AND VASCULAR SERVICES. THE CENTER IS RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS AN INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION. PURSUANT TO ITS CHARITABLE PURPOSES, THE CENTER PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, GENDER, SEXUAL ORIENTATION, COLOR, RELIGION, CREED, SEX, NATIONAL ORIGIN, MARITAL STATUS, AGE, PHYSICAL OR MENTAL HANDICAP OR ABILITY TO PAY. MOREOVER, THE CENTER OPERATES WITHIN THE FOLLOWING CRITERIA OUTLINED IN IRS REVENUE RULING 69-545.

1. THE CENTER PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL PATIENTS REGARDLESS OF ABILITY TO PAY, INCLUDING CHARITY CARE, SELF-PAY, MEDICARE AND MEDICAID PATIENTS;

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

2. ALTHOUGH THE CENTER DOES NOT OPERATE AN EMERGENCY DEPARTMENT, IT
LEASES AN AREA IN THE CENTER'S MAIN HOSPITAL BUILDING TO AN UNRELATED
INTERNAL REVENUE CODE §501(C)(3) STATE OF NEW JERSEY TAX-EXEMPT HOSPITAL
THAT OPERATES AN EMERGENCY ROOM ON THE CENTER'S CAMPUS. IN ADDITION, AS A
REGIONAL REFERRAL CENTER AND SPECIALTY HOSPITAL, DEBORAH ROUTINELY
RECEIVES TRANSFERS FROM OTHER HOSPITALS' EMERGENCY DEPARTMENTS AS WELL AS
ADMISSIONS FROM ITS OWN CLINIC AND DIRECT ADMISSIONS FROM REFERRING
PHYSICIANS WITHOUT CONSIDERATION OF THE PATIENTS' ABILITY TO PAY.

3. CONTROL OVER THE CENTER RESTS WITH ITS BOARD OF TRUSTEES, COMPRISED OF
INDEPENDENT CIVIC LEADERS AND OTHER PROMINENT MEMBERS OF THE COMMUNITY.

4. SURPLUS FUNDS ARE USED TO IMPROVE THE QUALITY OF PATIENT CARE, EXPAND
AND RENOVATE FACILITIES AND ADVANCE MEDICAL CARE, PROGRAMS AND
ACTIVITIES.

DEBORAH HOSPITAL FOUNDATION

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

DEBORAH HOSPITAL FOUNDATION (THE "FOUNDATION") IS AN AFFILIATE ORGANIZATION RECOGNIZED BY THE IRS AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE §501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO IRS CODE §509(A)(1). THROUGH FUNDRAISING ACTIVITIES, THE ORGANIZATION SUPPORTS THE CHARITABLE PURPOSES, PROGRAMS AND SERVICES OF THE CENTER.

DEBORAH CARDIOVASCULAR GROUP, P.C.

DEBORAH CARDIOVASCULAR GROUP, P.C. IS AN AFFILIATE ORGANIZATION RECOGNIZED BY THE IRS AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE 501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO IRC 509(A)(3). THE ORGANIZATION PROMOTES, SUPPORTS AND FURTHERS THE CHARITABLE PURPOSES, PROGRAMS AND SERVICES OF DEBORAH HEART AND LUNG CENTER.

DEBORAH MEDICAL INVESTMENTS, LLC

A SINGLE MEMBER LIMITED LIABILITY COMPANY WHOSE SOLE MEMBER IS THE CENTER, THE ORGANIZATION IS LOCATED IN BROWNS MILLS, BURLINGTON COUNTY,

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

NEW JERSEY. THIS ORGANIZATION ENGAGES IN HEALTHCARE SERVICES WHICH ARE HIGH QUALITY AND COST EFFECTIVE FOR THE BENEFIT OF THE COMMUNITY AND IN SUPPORT OF THE CHARITABLE PURPOSES OF THE CENTER.

DEBORAH MEDICAL ASSOCIATES INSURANCE COMPANY, LLC

A SINGLE MEMBER LIMITED LIABILITY COMPANY WHOSE SOLE MEMBER IS THE CENTER, THE ORGANIZATION IS LOCATED IN BROWNS MILLS, BURLINGTON COUNTY, NEW JERSEY. THE ORGANIZATION PROVIDES MEDICAL PROFESSIONAL LIABILITY INSURANCE AND COMMERCIAL GENERAL LIABILITY INSURANCE TO THE CENTER.

OTHER DEBORAH HEART AND LUNG CENTER AFFILIATES

ADVANCED MEDICAL MANAGEMENT SERVICES, INC.

A FOR-PROFIT ENTITY WHOSE SOLE SHAREHOLDER IS THE CENTER, THE ORGANIZATION IS LOCATED IN BROWNS MILLS, BURLINGTON COUNTY, NEW JERSEY. THE ORGANIZATION PROVIDES MANAGEMENT SERVICES.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

THE SURGERY CENTER AT DEBORAH, LLC

A LIMITED LIABILITY COMPANY TREATED AS A PARTNERSHIP FOR TAX PURPOSES

WHOSE MAJORITY OWNER IS THE CENTER. THE ORGANIZATION IS CURRENTLY

INACTIVE. ONCE ACTIVE THE ORGANIZATION WILL ENGAGE IN HEALTHCARE SERVICES

WHICH ARE HIGH QUALITY AND COST EFFECTIVE FOR THE BENEFIT OF THE

COMMUNITY AND IN SUPPORT OF THE CHARITABLE PURPOSES OF THE CENTER.

SCHEDULE H, PART VI; QUESTION 7

NOT APPLICABLE. THE ENTITY AND RELATED PROVIDER ORGANIZATIONS ARE LOCATED

IN NEW JERSEY. NO COMMUNITY BENEFIT REPORT IS FILED WITH THE STATE OF NEW

JERSEY.

SCHEDULE J
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization

DEBORAH HEART AND LUNG CENTER

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public
Inspection

Employer identification number

23-1550955

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a Receive a severance payment or change-of-control payment?
- b Participate in or receive payment from a supplemental nonqualified retirement plan?
- c Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a The organization?
- b Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a The organization?
- b Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b

2

4a

4b

4c

5a

5b

6a

6b

7

8

9

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
KULPREET S. BARN, M.D. 1 PHYSICIAN	(i)	951,415.	204,144.	360.	5,394.	39,956.	1,201,269.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MARK MOSHIYAKHOV, M.D. 2 PHYSICIAN	(i)	900,980.	192,190.	540.	9,900.	19,849.	1,123,459.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JOSEPH CHIRICHELLA 3 TRUSTEE - PRESIDENT/CEO	(i)	603,151.	205,000.	145,043.	10,140.	35,049.	998,383.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RAFFAELE CORBISIERO, M 4 PHYSICIAN	(i)	743,847.	175,268.	2,376.	9,204.	39,342.	970,037.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
PEDRAM KAZEMIAN, M.D. 5 PHYSICIAN	(i)	649,321.	174,374.	828.	9,900.	39,601.	874,024.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
STEPHEN J. SZAWLEWICZ, 6 CHAIR ADULT CARDIOLOGY	(i)	574,387.	132,478.	828.	10,066.	39,601.	757,360.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
AARON KUGELMASS, M.D. 7 EVP/CHIEF MEDICAL OFFICER	(i)	594,029.	25,000.	24,693.	5,450.	38,075.	687,247.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SUSAN D. BONFIELD, ESQ 8 SEC. - EVP/GENERAL COUNSEL	(i)	367,225.	30,000.	45,239.	41,350.	35,999.	519,813.	27,263.
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JOSEPH R. MANNI 9 EVP OPERATIONS/COO	(i)	381,607.	60,000.	33,043.	11,350.	32,649.	518,649.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
THOMAS R. PERCELLO 10 TREASURER-EVP FINANCE/CFO	(i)	378,167.	60,000.	4,572.	NONE	40,901.	483,640.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RICHARD S. TEMPLE 11 VP/CIO	(i)	282,123.	20,691.	2,376.	11,044.	36,823.	353,057.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MARION STAMOPOULOS 12 VP HR/CHRO	(i)	228,738.	18,907.	2,376.	9,001.	33,067.	292,089.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RITA ZENNA 13 VP PATIENT CARE SERVICES	(i)	241,589.	19,382.	4,572.	9,379.	16,457.	291,379.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
14	(i)							
	(ii)							
15	(i)							
	(ii)							
16	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I; QUESTION 4B

THE AMOUNT REFLECTED IN SCHEDULE J, PART II, COLUMN B(III) FOR THE FOLLOWING INDIVIDUALS INCLUDES CURRENT YEAR VESTING IN AN INTERNAL REVENUE CODE SECTION 457(F) PLAN (NON-QUALIFIED DEFERRED COMPENSATION PLAN) AS THE AMOUNTS WERE NO LONGER SUBJECT TO A SUBSTANTIAL RISK OF COMPLETE FORFEITURE. THE AMOUNTS OUTLINED HEREIN WERE INCLUDED IN EACH INDIVIDUAL'S 2023 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES: JOSEPH CHIRICHELLA, \$106,432; SUSAN D. BONFIELD, ESQ., \$27,263 AND JOSEPH R. MANNI, \$25,871.

THE DEFERRED COMPENSATION AMOUNT IN COLUMN C FOR THE FOLLOWING INDIVIDUAL INCLUDES UNVESTED BENEFITS IN AN INTERNAL REVENUE CODE SECTION 457(F) PLAN (NON-QUALIFIED DEFERRED COMPENSATION PLAN) WHICH IS SUBJECT TO A SUBSTANTIAL RISK OF COMPLETE FORFEITURE. ACCORDINGLY, THE INDIVIDUAL MAY NEVER ACTUALLY RECEIVE THIS UNVESTED BENEFIT AMOUNT. THE AMOUNT OUTLINED HEREIN WAS NOT INCLUDED IN HER 2023 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES: SUSAN D. BONFIELD, ESQ. \$30,000.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I; QUESTION 7

CERTAIN INDIVIDUAL INCLUDED IN SCHEDULE J, PART II RECEIVED A BONUS
DURING CALENDAR YEAR 2023 WHICH AMOUNTS WERE INCLUDED IN COLUMN B(II)
HEREIN AND IN EACH INDIVIDUAL'S 2023 FORM W-2, BOX 5, AS TAXABLE MEDICARE
WAGES. PLEASE REFER TO THIS SECTION OF THE FORM 990, SCHEDULE J FOR THIS
INFORMATION BY PERSON BY AMOUNT.

SCHEDULE J, PART II; COLUMN F

THE AMOUNT REPORTED IN SCHEDULE J, PART II, COLUMN (F) INCLUDE AMOUNTS
REPORTED ON PRIOR YEARS' FORMS 990 IN SCHEDULE J, PART II, IN COLUMN (C)
AS NON-TAXABLE UNVESTED DEFERRED COMPENSATION THAT IS NOW BEING REPORTED
AGAIN ON THIS YEAR'S FORM 990. ACCORDINGLY, IN PRIOR YEARS THE INDIVIDUAL
NEVER ACTUALLY RECEIVED ANY OF THESE UNVESTED BENEFIT AMOUNTS.

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CORE FORM, PART III; STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

OUR COMMITMENT TO COMMUNITY HEALTH

COMPASSION IS, AND HAS ALWAYS BEEN, AT THE HEART OF DEBORAH'S MISSION.

DEBORAH HEART AND LUNG CENTER, SUPPORTED BY THE FUNDRAISING OF THE

DEBORAH HOSPITAL FOUNDATION, EMBRACES THE MOTTO: "THERE IS NO PRICE ON

LIFE." FOR OVER 100 YEARS, DEBORAH HEART AND LUNG CENTER HAS CARED FOR

NEW JERSEY RESIDENTS IN NEED DESPITE THEIR FINANCIAL STATUS. DEBORAH

BELIEVES THAT NO ONE SHOULD MAKE A MEDICAL DECISION BASED ON

HIS/HER/THEIR PERSONAL FINANCIAL SITUATION. DEBORAH IS THE ONLY HOSPITAL

IN THE NATION THAT TREATS BOTH ADULTS AND CHILDREN AND HAS NEVER

BALANCE-BILLED A PATIENT FOR CARE PROVIDED IN THE HOSPITAL, SERVING AS A

TRUE SAFETY NET FOR CARDIAC, PULMONARY AND VASCULAR SERVICES IN NEW

JERSEY. DEBORAH IS ALSO ACTIVE IN THE LOCAL COMMUNITY AND SERVICE AREAS,

PROVIDING SPECIALTY-FOCUSED COMMUNITY-BASED HEALTH AND WELLNESS PROGRAMS.

OUR MISSION

TO PROVIDE THE HIGHEST QUALITY HEART, LUNG AND VASCULAR CARE IN A

COLLABORATIVE AND WELCOMING ENVIRONMENT, WHILE ENSURING ACCESS FOR ALL.

OUR VISION

TO REIMAGINE THE DELIVERY OF ADVANCED SPECIALTY CARE WITH A FOCUS ON

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HEALTHY LIVING FOR ALL COMMUNITIES.

OUR STORY

THE DEBORAH STORY IS AN EXTRAORDINARY ONE. DEBORAH WAS FIRST INCORPORATED
IN 1922 AS THE DEBORAH JEWISH CONSUMPTIVE RELIEF SOCIETY TO BUILD A
TUBERCULOSIS (TB) SANATORIUM. ACCORDING TO HISTORY, THE THERAPEUTIC AIR
OF THE PINE BARRENS OF RURAL BURLINGTON COUNTY WAS KEY TO PATIENT
RECOVERY. THOUSANDS OF TB PATIENTS WERE MEDICALLY TREATED AND
COMPASSIONATELY CARED FOR BY A HEROIC TEAM OF DEBORAH PHYSICIANS AND
CAREGIVERS.

WHEN THE DEVELOPMENT OF ANTIBIOTIC MEDICATIONS LED TO THE ERADICATION OF
TB, DEBORAH SHIFTED ITS FOCUS TO OTHER CHEST DISEASES, EMBRACING THE
EMERGING SPECIALTY OF CARDIAC DISEASE PREVENTION AND TREATMENT. THE FOCUS
ON CARDIAC DISEASES, COMBINED WITH DEBORAH'S ESTABLISHED EXPERTISE IN
LUNG DISEASES, TRANSFORMED DEBORAH INTO NEW JERSEY'S ONLY CARDIAC AND
PULMONARY SPECIALTY HOSPITAL, WHERE NEW JERSEY'S FIRST OPEN-HEART
SURGERIES WERE PERFORMED IN THE 1950S.

TODAY, DEBORAH OFFERS LEADING-EDGE SURGICAL TECHNIQUES AND NON-SURGICAL
ALTERNATIVES TO DIAGNOSE AND TREAT CARDIAC, PULMONARY AND VASCULAR
DISEASES IN ADULTS, AND CONGENITAL AND ACQUIRED HEART DEFECTS IN ADULTS
AND CHILDREN.

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DEBORAH IS RECOGNIZED AS A LEADER IN PATIENT CARE, PATIENT SATISFACTION,
QUALITY OUTCOMES AND INNOVATIVE HEALING. NEW ADVANCES IN CARDIAC,
PULMONARY, AND VASCULAR CARE ARE OFTEN AVAILABLE FIRST AT DEBORAH.
DEBORAH'S CLINICAL RESEARCH DEPARTMENT - COMBINED WITH OUR WELL-RESPECTED
TEACHING PROGRAM - HELPS TO BRING NEW TREATMENTS, TECHNOLOGIES AND
INNOVATIONS TO THE CENTER. THIS INFUSION OF INNOVATIVE IDEAS AND
PROFESSIONAL TALENT SHAPES THE MEDICAL LANDSCAPE OF THE STATE,
STRENGTHENING DEBORAH'S REPUTATION AS AN IMPORTANT MEDICAL PROVIDER.

IRS STATUS

DEBORAH IS RECOGNIZED BY THE IRS AS A 501(C)(3) TAX-EXEMPT ORGANIZATION.
DEBORAH OPERATES WITHIN THE FOLLOWING CRITERIA OUTLINED IN IRS REVENUE
RULING 69-545:

1. DEBORAH PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL
PATIENTS REGARDLESS OF ABILITY TO PAY, INCLUDING CHARITY CARE, SELF-PAY,
MEDICARE AND MEDICAID PATIENTS.
2. AS A SPECIALTY HOSPITAL, DEBORAH IS NOT ELIGIBLE TO OPERATE AN
EMERGENCY ROOM. TO MEET THE COMMUNITY'S NEED FOR EMERGENCY CARE, DEBORAH
LEASES SPACE IN DEBORAH'S MAIN HOSPITAL BUILDING TO A HOSPITAL SYSTEM
LICENSED TO OPERATE A SATELLITE EMERGENCY DEPARTMENT. IN ADDITION, AS A
REGIONAL REFERRAL CENTER AND SPECIALTY HOSPITAL, DEBORAH RECEIVES
TRANSFERS FROM OTHER HOSPITALS' EMERGENCY DEPARTMENTS, AS WELL AS

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ADMISSIONS FROM OUR OWN OUTPATIENT CLINICS AND DIRECT ADMISSIONS FROM
REFERRING PHYSICIANS.

3. DEBORAH'S BOARD OF TRUSTEES, COMPRISED OF INDEPENDENT CIVIC LEADERS
AND OTHER PROMINENT MEMBERS OF THE COMMUNITY, PROVIDE OVERSIGHT OF, AND
GUIDANCE TO, DEBORAH'S EXECUTIVE TEAM.

4. SURPLUS FUNDS ARE USED TO IMPROVE THE QUALITY OF PATIENT CARE, EXPAND
AND RENOVATE FACILITIES AND ADVANCE MEDICAL CARE PROGRAMS AND ACTIVITIES
IN THE COMMUNITY.

THE USE AND CONTROL OF DEBORAH IS FOR THE BENEFIT OF THE PUBLIC. NO PART
OF THE INCOME OR NET EARNINGS OF THE ORGANIZATION INURES TO THE BENEFIT
OF ANY PRIVATE INDIVIDUAL, NOR IS ANY PRIVATE INTEREST BEING SERVED OTHER
THAN INCIDENTALLY.

CHARITY CARE

DEBORAH PROVIDES MEDICALLY NECESSARY HEALTHCARE TO PATIENTS WHO MEET
CRITERIA UNDER DEBORAH'S CHARITY CARE POLICY, AS WELL AS THOSE WHO ARE
UNINSURED, BUT DO NOT MEET CHARITY CARE REQUIREMENTS. DEBORAH MAINTAINS
RECORDS TO IDENTIFY AND MONITOR THE CHARITY CARE AND COMMUNITY SERVICE IT
PROVIDES. CONSISTENT WITH ITS MISSION AND VALUES, DEBORAH DOES NOT BILL
PATIENTS WHO RECEIVE SERVICES IN THE HOSPITAL FOR AMOUNTS THAT REMAIN
UNPAID (INCLUDING COPAYMENTS AND DEDUCTIBLES) AFTER DEBORAH BILLS

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FEDERAL, STATE AND COMMERCIAL INSURANCE PROGRAMS. DEBORAH ALSO SPONSORS PROGRAMS AND PROVIDES OTHER PATIENT SERVICES THAT DIRECTLY BENEFIT THE SURROUNDING COMMUNITY. SUCH PROGRAMS INCLUDE SERVICES TO NEEDY POPULATIONS, COMMUNITY SERVICE PROGRAMS AND SERVICES FOR SCHOOL-AGED CHILDREN, VETERANS, ACTIVE-DUTY MILITARY AND DEPENDENTS, FIRST RESPONDERS, AND THE ELDERLY. DEBORAH ALSO ACTIVELY SPONSORS PROGRAMS ON HEALTH EDUCATION AND WELLNESS.

RECENT AWARDS/ACCREDITATIONS

AMONG THE 2023 RECOGNITIONS, AWARDS AND ACCREDITATIONS TO THE DEBORAH TEAM ARE:

- DNV HEALTHCARE, ACCREDITED HOSPITAL.
- CERTIFIED VENTRICULAR ASSIST DEVICE FACILITY, DNV HEALTHCARE.
- FOUR TOP 3-STAR RATINGS FROM THE SOCIETY OF THORACIC SURGEONS IN CORONARY ARTERY BYPASS GRAFT SURGERY (CABG), CORONARY ARTERY BYPASS GRAFT SURGERY WITH AORTIC VALVE REPLACEMENT, AORTIC VALVE REPLACEMENT AND REPAIR, AND MITRAL VALVE REPLACEMENT AND REPAIR WITH CABG.
- TOP TEACHING HOSPITAL AWARD BY THE LEAPFROG GROUP
- "GET WITH THE GUIDELINES - HEART-FAILURE GOLD PLUS QUALITY" ACHIEVEMENT AWARD, AMERICAN HEART ASSOCIATION.
- U.S. NEWS AND WORLD REPORT NAMED DEBORAH A HIGH-PERFORMING HOSPITAL FOR COPD, HEART ATTACK, HEART BYPASS SURGERY, TRANSCATHETER AORTIC VALVE REPAIR (TAVR) AND HEART FAILURE.

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- ACCREDITED, NUCLEAR MEDICINE, VASCULAR TESTING, AND ECHOCARDIOGRAPHY,
INTERSOCIETAL ACCREDITATION COMMISSION.
- INSTITUTE OF SLEEP MEDICINE ACCREDITED BY THE AMERICAN ACADEMY OF SLEEP
MEDICINE.
- ACCREDITED, COLLEGE OF AMERICAN PATHOLOGISTS.
- 4-STAR RATING, CENTERS FOR MEDICARE AND MEDICAID SERVICES, HOSPITAL
COMPARE.
- HEALTHGRADES OUTSTANDING PATIENT EXPERIENCE AWARD.
- EIGHT PHYSICIANS AND ADMINISTRATORS WERE RECOGNIZED BY REGIONAL
MAGAZINES OR LOCAL ORGANIZATIONS AS OUTSTANDING PROFESSIONALS.

A COMMITMENT TO COMMUNITY

DEBORAH IS COMMITTED TO REACHING OUT TO, AND INTO, OUR SURROUNDING
COMMUNITIES TO MEET THE HEALTHCARE NEEDS OF THOSE COMMUNITIES. DEBORAH
PRIDES ITSELF ON ITS PARTNERSHIP WITH INDIVIDUALS, CORPORATIONS, LABOR
ORGANIZATIONS, SERVICE ORGANIZATIONS AND FOUNDATIONS TO PROVIDE
COMMUNITY-BASED AND COMMUNITY-FOCUSED CARE. DEBORAH'S COMMUNITY PROGRAMS
INCLUDE SERVICES FOR NEEDY POPULATIONS, COMMUNITY SERVICE AND EDUCATION
PROGRAMS FOR THE ELDERLY, VETERANS AND THE MEDICALLY UNDERSERVED, AS WELL
AS SERVICES AND PROGRAMS FOR CHILDREN AND ADOLESCENT CHILDREN.

COMMUNITY HEALTH SCREENINGS/OUTREACH

DEBORAH PROVIDES OPPORTUNITIES FOR THE COMMUNITY TO MONITOR THEIR HEALTH

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THROUGH SCREENINGS AVAILABLE AT DEBORAH AND THROUGHOUT THE COMMUNITIES
SERVED. DEBORAH PARTNERS WITH NUMEROUS ORGANIZATIONS TO EFFECTIVELY REACH
TARGETED AUDIENCES. DETAILED INFORMATION ON DEBORAH'S SCREENINGS AND
OUTREACH PROGRAMS IS FOUND IN THE SCHEDULE H NARRATIVE. TARGETED
AUDIENCES. DETAILED INFORMATION ON DEBORAH'S SCREENINGS AND OUTREACH
PROGRAMS IS FOUND IN THE SCHEDULE H NARRATIVE.

COMMUNITY OUTREACH PARTNERS

DEBORAH'S COMMUNITY OUTREACH EFFORTS FOCUS ON BUILDING AND MAINTAINING
KEY PARTNERSHIP WITH GROUPS THROUGHOUT THE REGION. DEBORAH COUNTS AMONG
ITS MANY PARTNERS:

- AMERICAN HEART ASSOCIATION
- AMERICAN LUNG ASSOCIATION
- ASPEN HILLS HEALTHCARE CENTER
- BROWNS WOODS APARTMENTS
- BURLINGTON COUNTY COMMISSIONERS
- BURLINGTON COUNTY HEALTH DEPARTMENT
- BURLINGTON COUNTY LIBRARY SYSTEM
- BURLINGTON COUNTY PROSECUTOR'S OFFICE
- BURLINGTON COUNTY REGIONAL CHRONIC DISEASE COALITION
- BURLINGTON COUNTY SHERIFF'S OFFICE
- CAPITAL HEALTH SYSTEM, INC.
- CARBON HEALTH

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- CENTER FOR FAMILY SERVICES
- CHRISTIAN CARING CENTER
- CLEVELAND CLINIC HEART VASCULAR & THORACIC INSTITUTE
- COALITION OF 100 BLACK WOMEN
- COOPER UNIVERSITY HEALTH CARE
- DEBORAH CARDIOVASCULAR GROUP, P.C., D/B/A DEBORAH SPECIALTY PHYSICIANS
- DEFENSE ENHANCEMENT COALITION
- DNV GL HEALTHCARE
- GARDEN STATE BARIATRICS CENTER
- GEORGIE'S PHARMACY
- HOPE ONE OF BURLINGTON COUNTY
- HUMANA MILITARY
- IVY REHAB NETWORK
- JOINT BASE MCGUIRE-DIX-LAKEHURST
- KNIGHTS OF COLUMBUS
- LANDMARK HEALTHCARE FACILITIES, LLC
- THE LEAPFROG GROUP
- LOCAL 500 NJ STATE FIREMAN'S MUTUAL BENEVOLENT ASSOCIATION
- MARYVILLE ADDICTION TREATMENT CENTER

CORE FORM, PART III; STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

- NEW JERSEY CHIEF OF POLICE ASSOCIATION
- NEW JERSEY DEPARTMENT OF HEALTH
- NEW JERSEY DEPARTMENT OF HUMAN SERVICES
- NEW JERSEY DEPARTMENT OF MILITARY AND VETERANS AFFAIRS

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- NEW JERSEY EDUCATION ASSOCIATION
- NEW JERSEY HOSPITAL ASSOCIATION
- NEW JERSEY HOSPITAL ASSOCIATION VETERAN NAVIGATORS
- NEW JERSEY STATE FIREMEN'S ASSOCIATION
- NEW JERSEY STATE FIREFIGHTERS MUTUAL BENEVOLENT ASSOCIATION
- NEW JERSEY STATE VFW
- NFL ALUMNI ASSOCIATION
- OCEAN COUNTY FOOT AND ANKLE SURGICAL ASSOCIATES
- OCEAN COUNTY HEALTH DEPARTMENT
- OCEAN HEALTH INITIATIVES (A FEDERALLY-QUALIFIED HEALTH CENTER)
- OCEAN-MONMOUTH HEALTH ALLIANCE
- PEMBERTON COMMUNITY LIBRARY
- PEMBERTON TOWNSHIP
- PINELANDS FAMILY SUCCESS CENTER
- ROWAN COLLEGE AT BURLINGTON COUNTY
- ROWAN UNIVERSITY SCHOOL OF OSTEOPATHIC MEDICINE
- SAMARITAN
- SIDNEY KIMMEL COLLEGE AT JEFFERSON UNIVERSITY HOSPITAL
- SOCIETY OF THORACIC SURGEONS
- SOUTHERN NEW JERSEY DEVELOPMENT COUNCIL
- SOUTHERN NJ PERINATAL COOPERATIVE
- ST. CHRISTOPHER'S HOSPITAL FOR CHILDREN
- STOUT'S TRANSPORTATION
- THE EYE PROFESSIONALS
- THE SISTERHOOD

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- TEMPLE UNIVERSITY
- TOBACCO FREE NEW JERSEY
- VETERANS ADMINISTRATION
- VIRTUA CEED (CANCER EDUCATION AND EARLY DETECTION)

AFFILIATED PARTNERSHIPS FOR EXPANDED HEALTHCARE

DEBORAH FOCUSES ON REGIONAL COLLABORATION WITH OTHER HEALTHCARE SYSTEMS
AND PROVIDERS TO REMOVE BARRIERS TO ACCESS FOR CARE AND TO OFFER EXPANDED
SERVICES. OF PARTICULAR NOTE ARE:

1. HEROCARE CONNECT, A SPECIALLY-DESIGNED PROGRAM FOR ACTIVE-DUTY
MILITARY, VETERANS, RETIREES AND THEIR DEPENDENTS. DEVELOPED AS A
PARTNERSHIP WITH COOPER UNIVERSITY HEALTH CARE, THE PROGRAM PROVIDES
RAPID POINT OF ACCESS TO MEDICAL SERVICES OFFERED BY BOTH DEBORAH AND
COOPER. WORKING CLOSELY WITH JOINT BASE MCGUIRE-DIX-LAKEHURST'S STAFF AT
THE 87TH MEDICAL GROUP, HEROCARE CONNECT PROVIDES A VITAL LINK IN
SPECIALTY CARE FOR OUR MILITARY, AND FOR MEDICAL CLEARANCES FOR RAPID
DEPLOYMENT.

2. PARTNERSHIP IN THE SUPPORT OF A MEDICAL OFFICE BUILDING OWNED AND
OPERATED BY LANDMARK HEALTHCARE, LLC OF MILWAUKEE, WISCONSIN, DESIGNED TO
BRING NEW MEDICAL PROVIDERS INTO THE COMMUNITY. THROUGH THIS PARTNERSHIP,
PEMBERTON TOWNSHIP (DESIGNATED AS A FEDERALLY DESIGNATED MEDICALLY
UNDERSERVED AREA MUA/MUP) HAS ACCESS TO URGENT CARE; OBSTETRIC AND

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GYNECOLOGICAL SERVICES; PHYSICAL THERAPY; A PRIMARY CARE PRACTICE,
INCLUDING PEDIATRICS; A CARDIAC REHABILITATION PROGRAM; OCCUPATIONAL
THERAPY; PAIN MANAGEMENT; EYE CARE; PHARMACY SERVICES; PODIATRY SERVICES;
AND AN AMBULATORY SURGICAL CENTER.

3. CLEVELAND CLINIC HEART, VASCULAR & THORACIC INSTITUTE ALLIANCE MEMBER,
WORKING WITH CCHVTI TO STRENGTHEN THE PROCESSES UNDERPINNING THE
CARDIOVASCULAR MEDICINE AND SURGERY PERFORMED AT DEBORAH THROUGH SHARING
OF BEST PRACTICES TO IMPROVE OUTCOMES, SAFETY, AND QUALITY FOR PATIENT
CARE.

4. IVY REHAB, IN PARTNERSHIP WITH DEBORAH HEART AND LUNG CENTER, JOINTLY
OPERATES A FULL SCOPE PHYSICAL THERAPY PRACTICE ON DEBORAH'S CAMPUS.
LOCATED IN A SEPARATE MEDICAL OFFICE BUILDING, DEBORAH PHYSICAL THERAPY,
PROVIDED BY IVY REHABILITATION OFFERS OUR COMMUNITY CONVENIENT ACCESS TO
COMPREHENSIVE PHYSICAL THERAPY AND PHYSICAL ASSESSMENTS THAT MEMBERS OF
OUR COMMUNITY PREVIOUSLY HAD TO TRAVEL OUTSIDE OF THE REGION OR FOREGO.

DEBORAH AFFILIATIONS

DEBORAH HAS RELATIONSHIPS WITH VARIOUS NEW JERSEY STATEWIDE
ORGANIZATIONS. THESE RELATIONSHIPS ARE ENDORSED BY THE EXECUTIVE
LEADERSHIP AND/OR GOVERNING BODY OF EACH ORGANIZATION.

- NEW JERSEY STATE FIREMAN'S ASSOCIATION

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- VETERANS OF FOREIGN WARS
- KNIGHTS OF PYTHIAS
- KNIGHTS OF COLUMBUS
- NFL ALUMNI ASSOCIATION
- NEW JERSEY EDUCATION ASSOCIATION
- NEW JERSEY STATE POLICE BENEVOLENT ASSOCIATION
- NEW JERSEY STATE ASSOCIATION OF CHIEFS OF POLICE

EDUCATION

AS A TEACHING HOSPITAL, DEBORAH MAINTAINS ROBUST CARDIOLOGY, INTERVENTIONAL CARDIOLOGY, ELECTROPHYSIOLOGY, HEART FAILURE, AND VASCULAR SURGERY FELLOWSHIP PROGRAMS. THIS HIGHLY SOUGHT-AFTER POST-GRADUATE TRAINING PROVIDES VALUABLE EXPERIENCE TO CARDIOLOGISTS AND VASCULAR SPECIALISTS.

DEBORAH'S NURSING PROGRAM PROVIDES ON-SITE ROTATIONAL TRAINING FOR NURSES ENTERING THE FIELD, MENTORSHIPS AND INTERNSHIPS FOR COLLEGE STUDENTS, AND A NEW HIGH SCHOOL EXTERNSHIP NURSING ASSISTANT PROGRAM.

DEBORAH ALSO HOSTS A YEAR-ROUND SCHEDULE OF GRAND ROUNDS PRESENTATIONS, CME SEMINARS, SPONSORING AND PRESENTING AT MAJOR NATIONAL PROFESSIONAL SYMPOSIA, AND OUTSIDE MEDICAL PRESENTATIONS TO JOINT BASE MCGUIRE-DIX-LAKEHURST, CONSISTENT WITH DEBORAH'S COMMITMENT AS A TEACHING HOSPITAL.

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CLINICAL RESEARCH

OVER 30 CLINICAL RESEARCH TRIALS ARE UNDERWAY AT DEBORAH, PROVIDING AN OPPORTUNITY FOR PATIENTS TO RECEIVE INNOVATIVE TREATMENTS AT DEBORAH ONCE SUCCESSFUL TRIALS RECEIVE FDA APPROVAL. DEBORAH'S RESEARCH PHYSICIANS ARE WIDELY PUBLISHED IN LEADING MEDICAL JOURNALS, WITH EDITORIAL APPOINTMENTS ON MANY MEDICAL PUBLICATIONS.

DEBORAH'S PROGRAMS AND SERVICES

DEBORAH SEEKS TO ENHANCE THE HEALTHCARE SERVICES AND EXPERIENCES OF ITS PATIENTS AND THEIR FAMILIES. DEBORAH HAS A STRONG SET OF ORGANIZATIONAL VALUES CREATING A DRIVING FORCE BEHIND THE CENTER'S EXCELLENCE.

THE DEBORAH TEAM LOOKS FOR CONTINUOUS IMPROVEMENT BASED ON PATIENT, STAFF AND COMMUNITY FEEDBACK, AND CLINICAL DATA. ACHIEVING, AND THEN MAINTAINING, A LEVEL OF EXCELLENCE IN HEALTHCARE SERVICES IS DEBORAH'S COMMITMENT. DEBORAH DOES THIS THROUGH THE FOLLOWING SERVICES, AMONG OTHERS:

1. ADULT CARDIOLOGY SERVICES

ADULT CONGENITAL HEART DISEASE - DEBORAH'S UNIQUE ADULT CONGENITAL HEART DISEASE PROGRAM COMBINES THE EXPERTISE OF PHYSICIANS TRAINED IN ADULT AND

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PEDIATRIC CARDIOVASCULAR MEDICINE, WITH TAILORED MANAGEMENT OF THE
DISEASE.

CARDIAC CATHETERIZATIONS - CATHETERIZATIONS ARE THE MOST WIDELY PERFORMED
PROCEDURE AT DEBORAH. THE CENTER HAS FOUR FULL SERVICE CARDIAC
CATHETERIZATION AND ENDOVASCULAR CATHETERIZATION LABS THAT ARE FULLY
EQUIPPED WITH THE LATEST TECHNOLOGY TO ALLOW CARE TEAMS TO VISUALIZE AND
ACCESS VESSELS WITH UNPRECEDENTED FLEXIBILITY AND PRECISION.

CLINICAL CARDIOLOGY - DEBORAH'S CLINICAL CARDIOLOGY SERVICE PROVIDES
CONSULTATIONS FOR PATIENTS WITH ACUTE AND CHRONIC HEART DISEASES. THE
SCOPE OF CARE INCLUDES CONGENITAL AND ACQUIRED HEART DISEASES, CORONARY
ARTERY DISEASE, RHEUMATIC HEART DISEASE, AND OTHER FORMS OF VALVULAR AND
MYOCARDIAL DISEASE, CARDIOMYOPATHY AND HYPERTENSIVE HEART DISEASE,
DISORDERS OF THE CORONARY AND NON-CORONARY CIRCULATION SYSTEMS,
MYOCARDIAL FUNCTION, CARDIAC CONDUCTION SYSTEM AND CARDIAC VALVES.

2. ADVANCED HEART FAILURE

DEBORAH PROVIDES COMPREHENSIVE CARE TO PATIENTS WITH ALL FORMS OF HEART
FAILURE, EXCLUDING HEART TRANSPLANT. DEBORAH'S COMPREHENSIVE TEAM
APPROACH ALLOWS FOR THE TREATMENT OF PATIENTS WITH EVEN THE MOST ADVANCED
FORMS OF HEART FAILURE. SINCE SO FEW PATIENTS WITH HEART FAILURE CAN BE
OFFERED HEART TRANSPLANTATION, THE SPECIALISTS AT DEBORAH STRIVE TO
MAXIMIZE HEART PERFORMANCE AND MINIMIZE RISK, USING MEDICATIONS AND

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SPECIALIZED IMPLANTED DEVICES.

CARDIOMEMS - AN INTEGRATED TEAM CONSISTING OF INTERVENTIONAL,
ELECTROPHYSIOLOGY AND HEART FAILURE PHYSICIANS IS ABLE TO OFFER THE
CARDIOMEMS IMPLANT. THIS DEVICE ALLOWS PATIENTS WITH ADVANCED HEART
FAILURE TO RETURN HOME WITH MONITORING PROVIDED ONCE A DAY THROUGH A
BRIEF COMPUTERIZED TEST WITH THE RESULTS SENT TO DEBORAH SO THE TEAM CAN
MONITOR, IN REAL-TIME, THE PATIENT'S STATUS AND IMMEDIATELY ADDRESS THE
PATIENT'S NEEDS, AVOIDING AN EMERGENCY RE-HOSPITALIZATION.

LEFT VENTRICULAR ASSIST DEVICE (LVAD) SHARED SERVICES - DEBORAH HAS
PARTNERED WITH A TRANSPLANT HOSPITAL TO SUPPORT ITS LVAD PROGRAM,
DESIGNED TO ALLOW PATIENTS TO RECEIVE LEFT VENTRICULAR ASSIST DEVICES AS
EITHER A BRIDGE TO TRANSPLANT OR AS DESTINATION THERAPY FOR QUALIFYING
PATIENTS.

EXTRACORPOREAL MEMBRANE OXYGENATION (ECMO), ALSO KNOWN AS EXTRACORPOREAL
LIFE SUPPORT, -- IS AN EXTRACORPOREAL TECHNIQUE OF PROVIDING PROLONGED
CARDIAC AND RESPIRATORY SUPPORT TO PERSONS WHOSE HEART AND LUNGS ARE
UNABLE TO PROVIDE ADEQUATE GAS EXCHANGE OR PERFUSION TO SUSTAIN LIFE FOR
LONG-TERM SUPPORT.

IMPELLA DEVICE IS THE WORLD'S SMALLEST HEART PUMP WHICH PROVIDES THE
HEART WITH ACTIVE SUPPORT IN CRITICAL SITUATIONS. THE MOST COMMON
INDICATIONS FOR USING THE IMPELLA DEVICE ARE THE TREATMENT OF MYOCARDIAL

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INFARCTION COMPLICATED BY CARDIOGENIC SHOCK AND TO FACILITATE HIGH RISK
CORONARY ANGIOPLASTY. OTHER INDICATIONS INCLUDE THE TREATMENT OF
CARDIOMYOPATHY WITH ACUTE DECOMPENSATION, POSTCARDIOTOMY SHOCK, AND
OFF-PUMP CORONARY BYPASS SURGERY.

3. AMBULATORY CARE SERVICES AREA

AMBULATORY CARE PATIENTS SEEN AT DEBORAH RECEIVE QUALITY CARE IN THE
CENTER'S RENOVATED AMBULATORY CARE SERVICE AREA. THE AMBULATORY CARE EXAM
AREA CONTAINS SPACIOUS, MODERN EXAM ROOMS, ALL WITH CARDIAC MONITORS AND
A TRIAGE ROOM FOR URGENT SITUATIONS.

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4. CARDIOTHORACIC SURGERY

ADULT CONGENITAL HEART SURGERY - THE CARDIAC SURGERY SERVICE AT DEBORAH
HAS PERFORMED HUNDREDS OF SURGERIES ON ADULT PATIENTS WITH CONGENITAL
HEART ANOMALIES.

AORTIC SURGERY - ALL ASPECTS OF AORTIC SURGERY ARE PERFORMED AT DEBORAH,
INCLUDING REPAIR OF ANEURYSMS OF THE ASCENDING, DESCENDING AND ABDOMINAL
AORTA, CORRECTION OF AORTIC DISSECTION, REPLACEMENT OF THE AORTIC ROOT
AND REPLACEMENT OF THE AORTIC ARCH.

BEATING HEART BYPASS SURGERY - BEATING HEART BYPASS SURGERY IS PERFORMED

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WHILE THE HEART IS STILL BEATING. WITH "OFF-PUMP" TECHNOLOGY, HEART AND LUNGS CONTINUE TO FUNCTION DURING THE SURGERY, REDUCING THE RISK OF STROKE, LUNG AND KIDNEY DYSFUNCTION AND MEMORY LOSS.

CORONARY ARTERY SURGERY - CORONARY ARTERY SURGERY IS PERFORMED AT DEBORAH USING THE LATEST TECHNIQUES TO PERFORM EITHER AN ARTERIAL BYPASS OR MIXED ARTERIAL AND REVERSED SAPHENOUS VEIN GRAFTING AS INDICATED. DEBORAH'S CARDIAC SURGERY TEAM USES ADVANCED TECHNIQUES OF MYOCARDIAL PROTECTION, SURGICAL TECHNIQUE, EXTRACORPOREAL PERFUSION, ANESTHETIC MANAGEMENT, BLOOD CONSERVATION AND PERIOPERATIVE CARE.

DIRECT CORONARY ARTERY BYPASS - CARDIAC SURGEONS PERFORM MINIMALLY INVASIVE DIRECT CORONARY ARTERY BYPASS (MIDCAB) SURGERY. THIS PROCEDURE ALLOWS CORONARY REVASCULARIZATION IN SELECT CASES WITH A LIMITED STERNOTOMY INCISION AND WITHOUT THE USE OF THE HEART-LUNG MACHINE.

ENDOSCOPIC RADIAL ARTERY/SAPHENOUS VEIN HARVESTING - DEBORAH SURGEONS OFFER ENDOSCOPIC RADIAL ARTERY AND SAPHENOUS VEIN HARVESTING, A MINIMALLY INVASIVE TECHNIQUE FOR REMOVAL TO BE USED AS A CONDUIT IN CORONARY ARTERY BYPASS SURGERY.

5. VALVE REPAIR OR REPLACEMENT

MINIMALLY INVASIVE VALVE SURGERY - SURGEONS AT DEBORAH CAN REPAIR OR REPLACE BOTH THE MITRAL AND AORTIC VALVES BY APPLYING A MINIMALLY

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INVASIVE TECHNIQUE. INSTEAD OF A STERNOTOMY, A SMALLER INCISION IS USED
TO EXPOSE AND ACCESS THE HEART.

MITRA CLIP - THE MITRA CLIP IS A MINIMALLY INVASIVE, CATHETER-BASED
THERAPY PERFORMED BY A MULTIDISCIPLINARY HEART TEAM USING VENOUS ACCESS
AND REAL-TIME IMAGING (ECHOCARDIOGRAPHY AND FLUOROSCOPY), THEREBY
AVOIDING CARDIOPULMONARY BYPASS.

DEBORAH OFFERS THE LATEST AND SAFEST REFINED SURGICAL TECHNIQUES FOR
CARDIAC VALVE RECONSTRUCTION. MANY VALVE CONDITIONS RESULT IN VALVULAR
DYSFUNCTION, MANIFESTED BY STENOSIS, INCOMPETENCE OR BOTH.

TRANSCATHETER AORTIC VALVE REPLACEMENT (TAVR) - COMBINING THE SKILLS OF
SURGEONS AND CARDIAC INTERVENTIONAL PHYSICIANS IN DEBORAH'S
STATE-OF-THE-ART HYBRID OPERATING ROOM, TEAMS CAN REPLACE AORTIC VALVES
PERCUTANEOUSLY FOR THE HIGHEST-RISK PATIENTS WHO ARE NOT CANDIDATES FOR
OPEN HEART SURGERY

VALVE REPLACEMENT - DEBORAH HAS USED CARDIAC VALVE SUBSTITUTES SINCE
1963, AND UTILIZES VARIOUS STATE-OF-THE-ART CARDIAC VALVE PROSTHESES,
DESIGNED TO SUIT EVERY INDIVIDUAL'S NEED, DISEASE PROCESS OR PATIENT'S
AGE.

6. VASCULAR SURGERY

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SURGICAL PROCEDURES AT DEBORAH INCLUDE: CAROTID ENDARTERECTOMY, ABDOMINAL
AORTIC ANEURYSM RESECTION AND LOWER EXTREMITY REVASCULARIZATION.

7. ENDOVASCULAR SURGERY

ENDOVASCULAR SURGERY IS AN INNOVATIVE, LESS INVASIVE PROCEDURE USED TO
TREAT PROBLEMS AFFECTING THE BLOOD VESSELS, SUCH AS AN ANEURYSM, WHICH IS
A SWELLING OR "BALLOONING" OF THE BLOOD VESSEL. THE SURGERY INVOLVES
MAKING A SMALL INCISION NEAR EACH HIP TO ACCESS THE BLOOD VESSELS.

AORTIC STENTING - ENDOVASCULAR STENT GRAFTING, OR ENDOVASCULAR ANEURYSM
REPAIR (EVAR), IS A NEWER FORM OF TREATMENT FOR ABDOMINAL AORTIC ANEURYSM
THAT IS LESS INVASIVE THAN OPEN SURGERY. ENDOVASCULAR STENT GRAFTING USES
AN ENDOVASCULAR STENT GRAFT TO REINFORCE THE WALL OF THE AORTA AND TO
HELP KEEP THE DAMAGED AREA FROM RUPTURING.

8. THE CHILDREN'S HEART CENTER AT DEBORAH/CHILDREN OF THE WORLD PROGRAM

OUTPATIENT PEDIATRIC CARDIOLOGY - DEBORAH'S BOARD-CERTIFIED PEDIATRIC
CARDIOLOGIST AND ADVANCED NURSE PRACTITIONER (ANP) PROVIDE DIAGNOSTIC
OUTPATIENT EVALUATIONS FOR CHILDREN SUSPECTED TO HAVE CONGENITAL OR
ACQUIRED HEART DISEASE.

PEDIATRIC ARRHYTHMIA PROGRAM - DIAGNOSIS AND ONGOING MANAGEMENT OF
ARRHYTHMIAS, PALPITATIONS AND SYNCOPE ARE PROVIDED IN THE AMBULATORY CARE

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SETTINGS. NONINVASIVE DIAGNOSTIC STUDIES ARE USED TO IDENTIFY SIGNIFICANT
PROBLEMS.

PEDIATRIC ECHOCARDIOGRAPHY - PROVIDES IMPORTANT DIAGNOSTIC INFORMATION,
AND IS REGULARLY USED AS CLINICALLY INDICATED AS AN INTEGRAL PART OF THE
CARDIAC EVALUATION.

PERINATAL CARDIOLOGY - COMPREHENSIVE ASSESSMENT OF THE FETUS AND NEONATE
WITH SUSPECTED CARDIAC DISEASE IS PROVIDED. FETAL ECHOCARDIOGRAPHY
PROVIDES INFORMATION REGARDING STRUCTURAL HEART DISEASE, AND ALLOWS
MONITORING OF CARDIAC PERFORMANCE.

9. ELECTROPHYSIOLOGY AND ARRHYTHMIAS SERVICES

CARDIOVERSION - A PROCEDURE IN WHICH A SHOCK IS DELIVERED TO THE
PATIENT'S HEART THROUGH PADDLES OR PATCHES ON THEIR CHEST. THE CURRENT
AFFECTS THE ELECTRICAL IMPULSES IN THE HEART AND CAN RESTORE A NORMAL
RHYTHM.

CRT-D AND ICD DEVICE - CARDIAC RESYNCHRONIZATION THERAPY DEFIBRILLATOR
(CRT-D) AND IMPLANTABLE CARDIOVERTER DEFIBRILLATOR (ICD) IS USED TO TREAT
HEART FAILURE AND SUDDEN CARDIAC DEATH. THE SYSTEM IS DESIGNED TO
SIMPLIFY AND REDUCE THE TIME NEEDED FOR THE IMPLANT PROCEDURE BY
COMBINING THREE SEPARATE LEAD TERMINALS INTO ONE INTEGRATED CONNECTOR AND
REDUCING THE NUMBER OF CONNECTIONS AND SET SCREWS NEEDED IN THE DEVICE

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HEADER.

LOOP RECORDERS - AN IMPLANTABLE LOOP RECORDER, OR ILR, IS A HEART
RECORDING DEVICE THAT IS IMPLANTED IN THE BODY UNDERNEATH THE CHEST SKIN.
IT HAS SEVERAL USES. THE MOST COMMON ONES INCLUDE LOOKING FOR CAUSES OF
FAINTING, PALPITATIONS, VERY FAST OR SLOW HEARTBEATS, AND HIDDEN RHYTHMS
THAT CAN CAUSE STROKES.

PACEMAKER/ICD - DEBORAH'S ELECTROPHYSIOLOGISTS IMPLANT PROGRAMMABLE
PACEMAKERS AND DEFIBRILLATORS TO TREAT A VARIETY OF RHYTHM DISTURBANCES.
THE MAJOR DIAGNOSES ARE BRADY- AND TACHY- ARRHYTHMIAS. PACEMAKERS ARE
IMPLANTED IN A PATIENT WITH A SLOW HEART RATE, WHILE AN IMPLANTABLE
CARDIOVERTER DEFIBRILLATOR IS A TREATMENT OPTION FOR PATIENTS WHO SUFFER
WITH VENTRICULAR TACHYCARDIA AND VENTRICULAR FIBRILLATION. DEBORAH ALSO
IMPLANTS BLUETOOTH-ENABLED DEVICES FOR REMOTE AT HOME DEVICE MONITORING.

RADIOFREQUENCY ABLATION - DEBORAH PERFORMS RADIOFREQUENCY ABLATION, A
PROCEDURE USED TO TREAT ADULTS AND CHILDREN WITH COMPLEX CARDIAC
ARRHYTHMIAS. INCLUDED IN THESE SERVICES ARE ATRIAL AND SUPRAVENTRICULAR
TACHYCARDIA, WOLFF-PARKINSON-WHITE SYNDROME, ATRIAL FIBRILLATION AND
FLUTTER.

STEREOTAXIS GENTLE TOUCH MAGNETIC SYSTEM - DEBORAH'S ELECTROPHYSIOLOGY
SUITE INCLUDES ONE OF THE REGION'S FIRST STEREOTAXIS GENTLE TOUCH
MAGNETIC SYSTEMS, AS WELL AS NEW ENHANCED IMAGING EQUIPMENT AND A

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SPECIFICALLY-DESIGNED MAPPING SYSTEM. THE STEREOTAXIS GENTLE TOUCH
MAGNETIC SYSTEM ALLOWS DOCTORS THE ABILITY TO VIEW THE INSIDE OF THE
HEART, BOTH ANATOMICALLY AND ELECTRICALLY.

TILT TABLES - TILT TABLES ARE USED TO HELP IDENTIFY THE CAUSE OF FAINTING
SPELLS.

WATCHMAN - DEBORAH IS IMPLANTING THE WATCHMAN LEFT ATRIAL APPENDAGE
CLOSURE DEVICE, A PROVEN ALTERNATIVE TO LONG-TERM WARFARIN THERAPY FOR
STROKE RISK REDUCTION IN PATIENTS WITH NON-VALVULAR AFIB.

10. IMAGING SERVICES

DEBORAH PROVIDES A FULL COMPLEMENT OF IMAGING SERVICES. THE DEBORAH
SERVICES INCLUDE:

NUCLEAR MEDICINE - NUCLEAR MEDICINE IS A SPECIALIZED AREA OF RADIOLOGY
THAT USES VERY SMALL AMOUNTS OF RADIOACTIVE MATERIALS, OR
RADIOPHARMACEUTICALS, TO EXAMINE ORGAN FUNCTION AND STRUCTURE.

NUCLEAR STUDIES - A CARDIAC (HEART) NUCLEAR STUDY IS A TEST THAT USES A
SMALL DOSE OF RADIOACTIVE SOLUTION TO TRACK BLOOD FLOW TO THE HEART
MUSCLE, AND TO EVALUATE HEART FUNCTION.

NUCLEAR STRESS - A NUCLEAR EXERCISE STRESS TEST IS LIKE AN EXERCISE

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STRESS TEST, IN THAT IT ALSO INVOLVES WALKING ON A TREADMILL. FOR THIS
TEST, HOWEVER, A RADIOACTIVE ISOTOPE IS INJECTED INTO THE BLOODSTREAM. A
GAMMA CAMERA CAN DETECT RADIATION AND CREATE COMPUTER IMAGES OF THE HEART
AT REST AND AFTER EXERCISE.

CT SCANNER - A CARDIAC COMPUTED TOMOGRAPHY (CT) SCAN USES SPECIAL X-RAYS
TO CREATE DETAILED IMAGES OF THE HEART AND BLOOD VESSELS. DEBORAH HAS A
STATE OF THE ART 256-SLICE CT SCANNER THAT PROVIDES SUPERIOR QUALITY
IMAGES AND LEADS TO BETTER, MORE PRECISE DIAGNOSES.

ECHO - AN ECHOCARDIOGRAM (OR ECHO) IS A TEST OF THE HEART USING
ULTRASOUND WAVES AND IS USED FOR DIAGNOSING DISEASE OF THE HEART OR ITS
VALVES.

TRANS ESOPHAGEAL ECHOCARDIOGRAPHY (TEE) - IS A SPECIAL TYPE OF ECHO THAT
PRODUCES MOVING PICTURES OF YOUR HEART BY PLACING A TRANSDUCTOR IN THE
ESOPHAGUS. THE ESOPHAGUS IS SO CLOSE TO THE HEART, IMAGES FROM A TEE
PROVIDES VERY CLEAR IMAGES OF THE HEART AND ITS STRUCTURES.

ULTRASOUND - A VASCULAR ULTRASOUND IS USED TO STUDY THE CIRCULATION IN
THE BLOOD VESSELS OF THE BODY. THIS CAN BE USED TO LOOK AT VEINS AND
ARTERIES IN THE NECK, ABDOMEN, ARMS AND LEGS.

MOBILE PET/CT - A MOBILE PET/CT SCANNER ROTATES ONSITE AT DEBORAH FOR
PATIENTS WHO NEED THIS DIAGNOSTIC TEST, COMMONLY USED TO IDENTIFY

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CORE FORM, PART III; STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

11. INSTITUTE FOR SLEEP MEDICINE

DEBORAH OFFERS PATIENTS ACCURATE DIAGNOSIS AND EFFECTIVE TREATMENT FOR DISORDERS SUCH AS SLEEP APNEA, AS WELL AS LESS COMMON DISORDERS SUCH AS NARCOLEPSY, INSOMNIA, SLEEP MOVEMENT DISORDERS AND SLEEP DEPRIVATION SYNDROMES. SLEEP STUDIES ARE CONDUCTED ON-SITE. HOME SLEEP STUDIES ARE ALSO OFFERED, EXPANDING ACCESS TO THIS IMPORTANT DIAGNOSTIC TESTING.

12. INTERVENTIONAL CARDIOLOGY

DEBORAH'S INTERVENTIONAL CARDIOLOGY DEPARTMENT INCLUDES A TEAM OF SPECIALTY-TRAINED INTERVENTIONISTS USING HIGHLY ADVANCED TECHNOLOGIES AND DEVICES TO OPEN BLOCKAGES, OFFERING MINIMALLY INVASIVE TECHNIQUES AND AN ARRAY OF INTERVENTIONAL TREATMENT OPTIONS GIVE THEIR PATIENTS OPTIMAL OUTCOMES.

RADIAL ARTERY ACCESS - CARDIAC CATHETERIZATION THROUGH THE RADIAL ARTERY IN THE WRIST IS LESS INVASIVE, MORE COMFORTABLE, AND SAFER AND HAS FEWER COMPLICATIONS AND A FASTER RECOVERY THAN THE TRADITIONAL FEMORAL METHOD. PERFORMING CARDIAC CATHETERIZATION THROUGH THE WRIST USING A LONG, THIN TUBE (CALLED A CATHETER) THROUGH AN ARTERY IN THE WRIST TO GET TO THE HEART IS THE MOST COMMON METHOD USED AT DEBORAH. SERVICE INCLUDE:

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- 3D VASCULAR STENTS
- ADULT CONGENITAL PROCEDURES
- ALTERNATIVE ACCESS (INCLUDING POPLITEAL PEDAL ACCESS FOR COMPLEX ANATOMY)
- ANGIOPLASTY WITH DRUG ELUTING STENTS
- CARDIAC CATHETERIZATION
- CARDIOMEMS IMPLANT FOR HEART FAILURE MONITORING
- CAROTID PROCEDURES AND INTERVENTIONS
- CHRONIC TOTAL OCCLUSIONS (CTO): DIAGNOSTICS AND INTERVENTIONS
- DEEP VEIN THROMBOSIS
- INTRAVASCULAR ULTRASOUND AND FRACTIONAL FLOW RESERVE (FFR)
- LEFT ATRIAL APPENDAGE CLOSURE (LACC) DEVICE: WATCHMAN FLXT
- LIMB SALVAGE PROCEDURES FOR CRITICAL LIMB ISCHEMIA
- MITRAL VALVE REPAIR (MITRACLIP)
- PARAVALVULAR LEAK CLOSURE
- PERCUTANEOUS ENDOVASCULAR ABDOMINAL AORTIC ANEURYSM REPAIR (PEVAR)
- PULMONARY EMBOLI
- TRANSCATHETER MITRAL VALVE REPAIR (TMVR)
- TRANSRADIAL CATHETERIZATION AND INTERVENTIONS
- VALVULOPLASTY
- VARICOSE VEINS ABLATIONS
- VENOUS DISEASE

STRUCTURAL HEART DISEASE PROCEDURES

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- ATRIAL SEPTAL DEFECT (ASD) CLOSURE
- PATENT DUCTUS ARTERIOSUS (PDA) CLOSURE
- PATENT FORAMEN OVALE (PFO) CLOSURE
- TRANSCATHETER AORTIC VALVE REPLACEMENT (TAVR)
- VENTRICULAR SEPTAL DEFECT (VSD) CLOSURE

13. THE WOUND CARE CENTER

THE JAMES KLINGHOFFER CENTER FOR WOUND HEALING AND HYPERBARIC TREATMENT
PROVIDES ADVANCED WOUND CARE TECHNOLOGY AND HYPERBARIC OXYGEN THERAPY TO
ENHANCE WOUND HEALING THROUGH A MULTIDISCIPLINARY TEAM APPROACH. SERVICES
INCLUDE:

- ARTERIAL AND VENOUS PUMPS
- BIOENGINEERED SKIN SUBSTITUTES
- COMPRESSION WRAPS
- GROWTH FACTORS
- HYPERBARIC OXYGEN THERAPY (HBO)
- NEGATIVE PRESSURE WOUND THERAPY
- ULTRASONIC DEBRIDEMENT
- WOUND MATRIX AND COLLAGEN DRESSINGS

14. MULTI-DISCIPLINARY ONCOLOGY CLINIC

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DEBORAH'S MULTI-DISCIPLINARY ONCOLOGY CLINIC PROGRAM, OFFERED THROUGH A
COLLABORATIVE RELATIONSHIP WITH AN INDEPENDENT ONCOLOGY PRACTICE, OFFERS
COLLABORATIVE PERSONALIZED OUTPATIENT APPOINTMENTS FOR CASE MANAGEMENT OF
PATIENTS WITH TUMORS.

15. PULMONARY MEDICINE AND REHABILITATION SERVICES

THE DEPARTMENT OF PULMONARY MEDICINE PROVIDES HIGH QUALITY CARE FOR
PATIENTS WITH ALL TYPES OF LUNG DISEASE. OUR GOAL IS TO PROVIDE PERSONAL
CARE TO EVERY PATIENT IN A FRIENDLY, TIMELY AND ACCESSIBLE MANNER.

PULMONARY REHABILITATION - PULMONARY REHABILITATION IS A PROGRAM OF
EDUCATION AND EXERCISE THAT HELPS PATIENTS MANAGE HIS/HER/THEIR BREATHING
PROBLEMS, INCREASING STAMINA (ENERGY) AND DECREASING BREATHLESSNESS. THE
EDUCATIONAL PART OF THE PROGRAM TEACHES PATIENTS TO BE "IN CHARGE" OF
HIS/HER/THEIR BREATHING INSTEAD OF HIS/HER/THEIR BREATHING OVERSEEING
THEM.

PULMONARY FUNCTION TESTING (PFTS) -- NONINVASIVE TESTS THAT SHOW HOW WELL
THE LUNGS ARE WORKING. THE TESTS MEASURE LUNG VOLUME, CAPACITY, RATES OF
FLOW, AND GAS EXCHANGE. THIS INFORMATION CAN HELP A HEALTHCARE PROVIDER
DIAGNOSE AND DECIDE THE TREATMENT OF CERTAIN LUNG DISORDERS.

PHYSICAL THERAPY (PT) -- A BRANCH OF REHABILITATIVE HEALTH THAT USES
SPECIALLY DESIGNED EXERCISES AND EQUIPMENT TO HELP PATIENTS REGAIN OR

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IMPROVE THEIR PHYSICAL ABILITIES. PT IS APPROPRIATE FOR MANY TYPES OF
PATIENTS, FROM INFANTS BORN WITH MUSCULOSKELETAL BIRTH DEFECTS, TO ADULTS
SUFFERING FROM SCIATICA OR THE AFTEREFFECTS OF INJURY OR SURGERY, TO
ELDERLY POST-STROKE PATIENTS.

CARDIAC REHABILITATION -- A MEDICALLY SUPERVISED PROGRAM, INDIVIDUALIZED
FOR EACH PATIENT. IT CONSISTS OF EXERCISE TRAINING, AS WELL AS EDUCATION
AND COUNSELING ABOUT HEART-HEALTHY LIVING. BESIDES HEART ATTACKS, CARDIAC
REHAB IS RECOMMENDED BY THE AMERICAN HEART ASSOCIATION FOR HEART
CONDITIONS LIKE CORONARY ARTERY DISEASE, ANGINA OR HEART FAILURE, AFTER A
HEART PROCEDURE OR SURGERY, INCLUDING BYPASS SURGERY, ANGIOPLASTY AND
STENTING, VALVE REPLACEMENT, OR A PACEMAKER OR IMPLANTABLE CARDIOVERTER
DEFIBRILLATOR.

16. VEIN CENTER

SPIDER VEINS ON THE THIGHS, ANKLES OR CALVES IS A CONCERN FOR MANY
PEOPLE. AT DEBORAH'S VEIN CENTER, THERE ARE NOW SPIDER VEIN AND VARICOSE
VEIN TREATMENTS THAT CAN VIRTUALLY ELIMINATE THESE CONDITIONS.

17. THE WOMEN'S HEART CENTER

THE WOMEN'S HEART CENTER COMBINES DEBORAH'S EXPERTISE IN TREATING HEART
AND VASCULAR DISEASE WITH PROGRAMS TO HELP REDUCE STRESS; REDUCE WEIGHT;
QUIT SMOKING; EAT BETTER; SLEEP MORE SOUNDLY; MANAGE DIABETES AND EDUCATE

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WOMEN ABOUT THE SIGNS AND SYMPTOMS OF HEART AND VASCULAR DISEASE. THIS
MULTI-PRONGED APPROACH AIMS TO REDUCE HEART AND VASCULAR DISEASE AMONG
WOMEN.

18. THORACIC SURGERY

THORACIC - OR CHEST - SURGERY INCLUDES THE LUNGS, ESOPHAGUS, TRACHEA, AND
CHEST WALL. A VARIETY OF SURGICAL TECHNIQUES, INCLUDING BOTH OPEN AND
MINIMALLY INVASIVE, ARE PERFORMED BY DEBORAH'S SURGICAL TEAM, INCLUDING:

- CHEST WALL PROCEDURES
- ESOPHAGEAL PROCEDURES
- LUNG VOLUME REDUCTION SURGERY
- MEDIASTINAL PROCEDURES
- PLEURAL PROCEDURES
- PULMONARY RESECTIONS (WEDGE, LOBECTOMY, PNEUMONECTOMY, SEGMENTECTOMY)
- TRACHEAL PROCEDURES
- VIDEO-ASSISTED THORACOSCOPIC LUNG SURGERY (VATS)

CORE FORM, PART V; QUESTION 15

KULPREET S. BARN, M.D. AND MARK MOSHIYAKHOV, M.D. ARE INCLUDED WITHIN THE
ORGANIZATION'S FORM 990, PART VII. THE ORGANIZATION WAS NOT REQUIRED TO
FILE A FORM 4720 FOR ANY REMITTANCE OF EXCISE TAX RELATED TO THESE
INDIVIDUALS BECAUSE THEY ARE LICENSED MEDICAL PROVIDERS WHOSE
COMPENSATION WAS FOR CLINICAL SERVICES AND THUS EXEMPT FROM EXCISE TAXES

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AS PROVIDED FOR UNDER INTERNAL REVENUE CODE SECTION 4960.

CORE FORM, PART VI, SECTION B; QUESTION 11B

THE ORGANIZATION'S FEDERAL FORM 990 WAS PROVIDED TO EACH VOTING MEMBER OF ITS GOVERNING BODY (ITS BOARD OF TRUSTEES) PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE ("IRS") AND AFTER PRESENTATION AND REVIEW BY THE ORGANIZATION'S AUDIT COMMITTEE.

AS PART OF THE ORGANIZATION'S FEDERAL FORM 990 TAX RETURN PREPARATION PROCESS, THE ORGANIZATION HIRED A PROFESSIONAL CERTIFIED PUBLIC ACCOUNTING ("CPA") FIRM WITH EXPERIENCE AND EXPERTISE IN BOTH HEALTHCARE AND NOT-FOR-PROFIT TAX RETURN PREPARATION TO PREPARE THE FEDERAL FORM 990. THE CPA FIRM'S TAX PROFESSIONALS WORKED CLOSELY WITH THE ORGANIZATION'S FINANCE PERSONNEL AND INTERNAL WORKING GROUP OF THE ORGANIZATION TO OBTAIN THE INFORMATION NEEDED IN ORDER TO PREPARE A COMPLETE AND ACCURATE TAX RETURN.

THE CPA FIRM PREPARED A DRAFT FEDERAL FORM 990 AND FURNISHED IT TO THE ORGANIZATION'S FINANCE PERSONNEL AND INTERNAL WORKING GROUP FOR THEIR REVIEW. THE ORGANIZATION'S FINANCE PERSONNEL AND INTERNAL WORKING GROUP REVIEWED THE DRAFT FEDERAL FORM 990 AND DISCUSSED QUESTIONS AND COMMENTS WITH THE CPA FIRM. REVISIONS WERE MADE TO THE DRAFT FEDERAL FORM 990 WHERE NECESSARY AND A FINAL DRAFT WAS FURNISHED BY THE CPA FIRM TO THE ORGANIZATION'S FINANCE PERSONNEL AND INTERNAL WORKING GROUP FOR FINAL

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REVIEW. FOLLOWING THIS REVIEW, THE FINAL FORM 990 WAS PRESENTED TO THE MEMBERS OF THE DEBORAH HEART AND LUNG CENTER AUDIT COMMITTEE FOR REVIEW AND THEREAFTER PROVIDED TO EACH VOTING MEMBER OF THIS ORGANIZATION'S GOVERNING BODY PRIOR TO FILING WITH THE IRS.

CORE FORM, PART VI, SECTION B; QUESTION 12

THE ORGANIZATION REGULARLY MONITORS AND ENFORCES COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY. ANNUALLY ALL MEMBERS OF THE BOARD OF TRUSTEES, OFFICERS AND SENIOR MANAGEMENT PERSONNEL ARE REQUIRED TO REVIEW THE EXISTING CONFLICT OF INTEREST POLICY AND COMPLETE A QUESTIONNAIRE. THE COMPLETED QUESTIONNAIRES ARE RETURNED TO THE ORGANIZATION'S DIRECTOR OF COMPLIANCE FOR REVIEW. THEREAFTER, THE DIRECTOR OF COMPLIANCE AND GENERAL COUNSEL REVIEW THE QUESTIONNAIRES AND MAINTAIN RECORDS OF THE COMPLETED QUESTIONNAIRES.

CORE FORM, PART VI, SECTION B; QUESTION 15

THE DEBORAH HEART AND LUNG CENTER BOARD OF TRUSTEES HAS A HUMAN RESOURCES COMMITTEE ("COMMITTEE"). THE COMMITTEE REVIEWS AND FOLLOWS INTERNAL REVENUE SERVICE GUIDELINES FOR REBUTTABLE PRESUMPTION OF REASONABLENESS FOR PURPOSES OF IRS CODE SECTION 4958 IN ITS EVALUATION AND DECISION-MAKING WITH RESPECT TO THE COMPENSATION PAID TO THE PRESIDENT & CEO. THE COMMITTEE IS PROVIDED WITH THE RECOMMENDATIONS OF THE PRESIDENT & CEO WITH RESPECT TO SENIOR LEADERSHIP COMPENSATION AND DATA TO

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DEMONSTRATE THAT HIS RECOMMENDATION IS IN LINE WITH IRS GUIDELINES. THE
COMMITTEE'S REVIEW IS DONE ON AT LEAST AN ANNUAL BASIS AND ENSURES THAT
THE "TOTAL COMPENSATION" OF SENIOR LEADERSHIP OF THE ORGANIZATION IS
REASONABLE.

THE ACTIONS TAKEN BY THE COMMITTEE ENABLE THE CENTER TO RECEIVE THE
REBUTTABLE PRESUMPTION OF REASONABLENESS FOR PURPOSES OF IRS CODE SECTION
4958 WITH RESPECT TO THE TOTAL COMPENSATION OF CERTAIN MEMBERS OF THE
SENIOR LEADERSHIP TEAM. FACTORS THAT SUPPORT THE CENTER'S STANDING WITH
RESPECT TO ITS REASONABLENESS INCLUDE, BUT ARE NOT LIMITED TO:

1. THE COMPENSATION AND BENEFIT ARRANGEMENTS ARE APPROVED IN ADVANCE BY
THE COMMITTEE, NONE OF WHOM HAVE A "CONFLICT OF INTEREST" WITH RESPECT TO
THE COMPENSATION ARRANGEMENT;

2. THE COMMITTEE RELIES UPON APPROPRIATE COMPARABLE EXTERNAL AND INTERNAL
COMPENSATION DATA PRIOR TO MAKING ITS DETERMINATION. THIS DATA IS UPDATED
EACH YEAR BY UTILIZING GENERALLY PUBLISHED SURVEYS, DATA PROVIDED BY
HEALTHCARE ASSOCIATIONS, AND INFORMATION GLEANED FROM NEWSPAPER ARTICLES
AND OTHER SOURCES AND REFLECTS COMPARABLE FACTORS, INCLUDING BUT NOT
LIMITED TO GEOGRAPHY, BED SIZE, COMPLEXITY, REVENUE, ETC.

3. THE COMMITTEE DOCUMENTS THE BASIS FOR ITS DETERMINATIONS IN TIMELY,
FORMAL MEETING MINUTES.

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THE COMPENSATION AND BENEFITS OF THE OTHER INDIVIDUALS CONTAINED IN THIS FORM 990, SCHEDULE J, ARE REVIEWED ANNUALLY BY THE PRESIDENT & CEO WITH ASSISTANCE FROM THE ORGANIZATION'S HUMAN RESOURCES DEPARTMENT IN CONJUNCTION WITH THE INDIVIDUAL'S JOB PERFORMANCE DURING THE YEAR, AND ARE BASED UPON VARIOUS OBJECTIVE AND SUBJECTIVE PERFORMANCE FACTORS DESIGNED TO ENSURE THAT REASONABLE AND FAIR MARKET VALUE COMPENSATION IS PAID BY THE ORGANIZATION. THE CENTER'S FINANCIAL STATUS AS WELL AS ITS NEED TO ATTRACT AND RETAIN COMPETENT LEADERSHIP IS ALSO REVIEWED AND CONSIDERED IN THIS PROCESS. OTHER OBJECTIVE FACTORS INCLUDE MARKET SURVEY DATA FOR COMPARABLE POSITIONS, INDIVIDUAL GOALS AND OBJECTIVES, ACTUAL PERFORMANCE AND OTHER RELEVANT PERFORMANCE FEEDBACK.

CORE FORM, PART VI, SECTION B; QUESTION 16B

DEBORAH HEART AND LUNG CENTER MAINTAINS A WRITTEN POLICY TO ENSURE THAT ANY JOINT VENTURE ENTERED INTO BY DEBORAH HEART AND LUNG CENTER WITH A FOR-PROFIT PARTICIPANT IS REVIEWED AND FOLLOWED SO AS TO EVALUATE ITS PARTICIPATION UNDER APPLICABLE FEDERAL TAX LAW, AND TO ENSURE THAT THE ORGANIZATION TAKES STEPS TO SAFEGUARD THE ORGANIZATION'S EXEMPT STATUS WITH RESPECT TO SUCH ARRANGEMENTS.

CORE FORM, PART VI, SECTION C; QUESTION 18

PURSUANT TO STATE OF NEW JERSEY P.L. 2019, CHAPTER 513, (WHICH WAS EFFECTIVE ON JULY 21, 2020), AND AMENDED P.L. 2008, CHAPTER 58 (C.26:

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2H-5.1B), THIS ORGANIZATION HAS POSTED ON ITS INTERNET WEBSITE A COPY OF
THIS INTERNAL REVENUE SERVICE (IRS) FORM 990 AND ALL SCHEDULES AND
SUPPORTING DOCUMENTATION REQUIRED TO BE SUBMITTED TO THE IRS IN
CONJUNCTION WITH THE FORM 990 WITH THE EXCEPTION OF THOSE SCHEDULES NOT
OPEN FOR PUBLIC INSPECTION. SAID FORM 990 WAS POSTED BY THE ORGANIZATION
AFTER FILING ITS FORM 990 WITH THE IRS.

CORE FORM, PART VI, SECTION C; QUESTION 19

THE ORGANIZATION'S FILED CERTIFICATE OF INCORPORATION AND ANY AMENDMENTS
CAN BE OBTAINED AND REVIEWED THROUGH THE STATE OF NEW JERSEY DEPARTMENT
OF THE TREASURY.

CORE FORM, PART VII AND SCHEDULE J

CORE FORM, PART VII AND SCHEDULE J REFLECT CERTAIN BOARD MEMBERS AND
OFFICERS RECEIVING COMPENSATION AND BENEFITS FROM THIS ORGANIZATION.
PLEASE NOTE THIS REMUNERATION WAS FOR SERVICES RENDERED AS FULL-TIME
EMPLOYEES OF THIS ORGANIZATION AND NOT FOR SERVICES RENDERED AS A VOTING
MEMBER OR OFFICER OF THIS ORGANIZATION'S BOARD OF TRUSTEES. IN ADDITION,
JOSEPH MANNI WORKS 45 HOURS A WEEK AS THE CHIEF OPERATING OFFICER FOR THE
ORGANIZATION AND WORKS 10 HOURS A WEEK AS THE CHIEF OPERATING OFFICER FOR
DEBORAH HOSPITAL FOUNDATION; A RELATED INTERNAL REVENUE CODE SECTION
501(C)(3) TAX-EXEMPT ORGANIZATION, FOR A TOTAL OF 55 HOURS A WEEK.

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CORE FORM, PART VII, SECTION A, COLUMN B

THIS ORGANIZATION IS PART OF DEBORAH HEART AND LUNG CENTER; A TAX-EXEMPT
INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). THE SYSTEM INCLUDES
BOTH FOR-PROFIT AND NOT FOR-PROFIT ORGANIZATIONS. CERTAIN BOARD OF
TRUSTEE MEMBERS, OFFICERS AND/OR DIRECTORS LISTED ON CORE FORM, PART VII
AND SCHEDULE J OF THIS FORM 990 MAY HOLD SIMILAR POSITIONS WITH BOTH THIS
ORGANIZATION AND OTHER AFFILIATES WITHIN THE SYSTEM. THE HOURS SHOWN ON
THIS FORM 990, FOR BOARD MEMBERS WHO RECEIVE NO COMPENSATION FOR SERVICES
RENDERED IN A NON-BOARD CAPACITY, REPRESENT THE ESTIMATED HOURS DEVOTED
PER WEEK FOR THIS ORGANIZATION. TO THE EXTENT THESE INDIVIDUALS SERVE AS
A MEMBER OF THE BOARD OF TRUSTEES OF OTHER RELATED ORGANIZATIONS IN THE
SYSTEM, THEIR RESPECTIVE HOURS PER WEEK PER ORGANIZATION ARE
APPROXIMATELY THE SAME AS REFLECTED IN CORE FORM, PART VII OF THIS FORM
990. THE HOURS REFLECTED ON CORE FORM, PART VII OF THIS FORM 990, FOR
BOARD MEMBERS WHO RECEIVE COMPENSATION FOR SERVICES RENDERED IN A
NON-BOARD CAPACITY, PAID OFFICERS AND KEY EMPLOYEES, REFLECT TOTAL HOURS
WORKED PER WEEK ON BEHALF OF THE SYSTEM; NOT SOLELY THIS ORGANIZATION.

CORE FORM, PART XI; QUESTION 9

OTHER CHANGES IN FUND BALANCE INCLUDE:

- NET ASSETS RELEASED FROM RESTRICTION FOR PROPERTY, PLANT AND EQUIPMENT
- \$22,500;

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- NET ASSETS RELEASED FROM RESTRICTION - (\$1,007,881);
- CHANGES IN FAIR VALUE OF BENEFICIAL INTEREST IN PERPETUAL TRUST -
\$65,446 AND
- CHANGE IN BENEFICIAL INTEREST IN RESTRICTED NET ASSETS OF DEBORAH
HOSPITAL FOUNDATION; A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3)
TAX-EXEMPT ORGANIZATION - \$210,429.

CORE FORM, PART XII; QUESTION 2

AN INDEPENDENT CPA FIRM AUDITED THE CONSOLIDATED FINANCIAL STATEMENTS OF
THE TAXPAYER AND ITS SUBSIDIARIES, FOR THE YEARS ENDED DECEMBER 31, 2023
AND DECEMBER 31, 2022; RESPECTIVELY, AND ISSUED A CERTIFIED AUDITED
CONSOLIDATED FINANCIAL STATEMENT. THE AUDITED CONSOLIDATED FINANCIAL
STATEMENTS CONTAIN CONSOLIDATING SCHEDULES ON AN ENTITY BY ENTITY BASIS.
AN UNMODIFIED OPINION WAS ISSUED BY THE INDEPENDENT CPA FIRM. THE
TAXPAYER'S AUDIT COMMITTEE ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE
AUDIT OF ITS CONSOLIDATED FINANCIAL STATEMENTS AND THE SELECTION OF AN
INDEPENDENT AUDITOR.

CORE FORM, PART XII; QUESTION 3

THE ORGANIZATION ENGAGED AN INDEPENDENT ACCOUNTING FIRM TO PREPARE AND
ISSUE AN AUDIT UNDER THE SINGLE AUDIT ACT AND OMB CIRCULAR A-133 AUDIT.

DHLC

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THE ORGANIZATION'S FEDERAL FORM 990 INCLUDES CERTAIN REVENUE RECEIVED AND
EXPENSES INCURRED BY VARIOUS DEBORAH HEART AND LUNG CENTER RELATED
PROGRAMS, DEPARTMENTS, ACTIVITIES AND DEBORAH HEART AND LUNG CENTER
EMPLOYEES. REVENUE EARNED FROM THESE PROGRAMS AND ACTIVITIES WAS RECEIVED
BY DEBORAH HEART AND LUNG CENTER UTILIZING DIFFERENT FEDERAL
IDENTIFICATION NUMBERS THAN 23-1550955. BELOW IS A LIST OUTLINING THE
VARIOUS DEBORAH HEART AND LUNG CENTER PROGRAMS, DIVISIONS, DEPARTMENTS
AND PHYSICIAN EMPLOYEES AND THEIR RESPECTIVE FEDERAL IDENTIFICATION
NUMBERS:

PROFESSIONAL SERVICE FUND OF DHL	23-1893623
DEBORAH MEDICAL INVESTMENTS, LLC	46-4400008
DEBORAH MEDICAL ASSOCIATES INSURANCE CO., LLC	38-3989806

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FORM 990, PART VII-COMPENSATION OF THE 5 HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS -----	DESCRIPTION OF SERVICES -----	COMPENSATION -----
EPSTEIN BECKER & GREEN PC 150 COLLEGE ROAD WEST, SUITE 301 PRINCETON, NJ 08540	LEGAL	4,106,203.
MID-ATLANTIC SURGICAL ASSOCIATES 100 MADISON AVENUE MORRISTOWN, NJ 07960	MEDICAL	3,000,000.
DOVER CARDIOLOGY CENTER 413 LAKEHURST ROAD TOMS RIVER, NJ 08755	MEDICAL	2,374,330.
OCEAN CARDIOVASCULAR SPECIALISTS 25 MULE ROAD, SUITE B2 TOMS RIVER, NJ 08755	MEDICAL	1,351,788.
MEDICAL INFORMATION TECHNOLOGY 7 BLUE HILL RIVER ROAD CANTON, MA 02021	SOFTWARE	602,194.

Name of the organization

DEBORAH HEART AND LUNG CENTER

Employer identification number

23-1550955

FORM 990, PART X - PREPAID EXPENSES AND DEFERRED CHARGES

=====

DESCRIPTION -----	BEGINNING BOOK VALUE -----	ENDING BOOK VALUE -----
PREPAID EXPENSE	1,102,631.	1,545,498.
 TOTALS	 ----- 1,102,631. =====	 ----- 1,545,498. =====

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

DEBORAH HEART AND LUNG CENTER

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

**Open to Public
Inspection**

Employer identification number

23-1550955

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) DEBORAH MEDICAL INVESTMENTS, LLC 46-4400008 200 TRENTON ROAD BROWNS MILLS, NJ 08015	HEALTH SVCS.	NJ	NONE	280,800.	DHLC
(2) DEBORAH MEDICAL ASSOCIATES INS. CO., LLC 38-3989806 200 TRENTON ROAD BROWNS MILLS, NJ 08015	FIN. VEHICLE	NJ	2,204,079.	8,174,833.	DHLC
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) DEBORAH HOSPITAL FOUNDATION 22-2049500 212 TRENTON ROAD BROWNS MILLS, NJ 08015	SUPPORT	NJ	501(C)(3)	7	N/A		X
(2) DEBORAH CARDIOVASCULAR GROUP, P.C. 03-0494366 200 TRENTON ROAD BROWNS MILLS, NJ 08015	HEALTH SVCS.	NJ	501(C)(3)	12A	DHLC	X	
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2023

Part III **Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) THE SURGERY CENTER AT DEBORAH, 11221 ROE AVENUE STE 320 LEAWO	HEALTH SVCS.	KS	DHLC	RELATED	NONE	765,000.		X	NONE	X		58.0000
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) ADVANCED MEDICAL MANAGEMENT SERVICES 20-4912042 200 TRENTON ROAD BROWNS MILLS, NJ 08015	MGMT SVCS.	NJ	DHLC	C CORP.	NONE	4,235.	100.0000	X	
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	X
b Gift, grant, or capital contribution to related organization(s)	1b	X
c Gift, grant, or capital contribution from related organization(s)	1c	X
d Loans or loan guarantees to or for related organization(s)	1d	X
e Loans or loan guarantees by related organization(s)	1e	X
f Dividends from related organization(s)	1f	X
g Sale of assets to related organization(s)	1g	X
h Purchase of assets from related organization(s)	1h	X
i Exchange of assets with related organization(s)	1i	X
j Lease of facilities, equipment, or other assets to related organization(s)	1j	X
k Lease of facilities, equipment, or other assets from related organization(s)	1k	X
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	X
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	X
o Sharing of paid employees with related organization(s)	1o	X
p Reimbursement paid to related organization(s) for expenses	1p	X
q Reimbursement paid by related organization(s) for expenses	1q	X
r Other transfer of cash or property to related organization(s)	1r	X
s Other transfer of cash or property from related organization(s)	1s	X
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.		

(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

SCHEDULE R, PART V

THIS ORGANIZATION IS A MEMBER OF DEBORAH HEART AND LUNG CENTER; A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM. FUNDS ARE ROUTINELY TRANSFERRED BETWEEN AFFILIATES AND BUSINESS ACTIVITIES ARE COMMON ON BEHALF OF THE SYSTEM'S AFFILIATES, INCLUDING THIS ORGANIZATION. THESE TRANSACTIONS MAY BE RECORDED ON THE REVENUE/EXPENSE AND BALANCE SHEET STATEMENTS OF THIS ORGANIZATION AND OTHER AFFILIATES. THE DEBORAH HEART AND LUNG CENTER ENTITIES WORK TOGETHER TO DELIVER HIGH QUALITY COST EFFECTIVE HEALTHCARE AND WELLNESS SERVICES TO THEIR COMMUNITIES REGARDLESS OF ABILITY TO PAY AND IN FURTHERANCE OF CHARITABLE TAX-EXEMPT PURPOSES.

RENT AND ROYALTY INCOME

Taxpayer's Name DEBORAH HEART AND LUNG CENTER				Identifying Number 23-1550955	
DESCRIPTION OF PROPERTY RENTAL INCOME					
<input type="checkbox"/>	Yes	<input type="checkbox"/>	No	Did you actively participate in the operation of the activity during the tax year?	
TYPE OF PROPERTY:					
REAL RENTAL INCOME					
OTHER INCOME:					
RENTAL INCOME				570,249.	
TOTAL GROSS INCOME					570,249.
OTHER EXPENSES:					
DEPRECIATION (SHOWN BELOW)					
LESS: Beneficiary's Portion					
AMORTIZATION					
LESS: Beneficiary's Portion					
DEPLETION					
LESS: Beneficiary's Portion					
TOTAL EXPENSES					
TOTAL RENT OR ROYALTY INCOME (LOSS)				570,249.	
Less Amount to					
Rent or Royalty					
Depreciation					
Depletion					
Investment Interest Expense					
Other Expenses					
Net Income (Loss) to Others					
Net Rent or Royalty Income (Loss)					570,249.
Deductible Rental Loss (if Applicable)					

SCHEDULE FOR DEPRECIATION CLAIMED

[illegible]

SUPPLEMENT TO RENT AND ROYALTY SCHEDULE
=====

OTHER INCOME

RENTAL INCOME	570,249.

	570,249.
	=====

RENT AND ROYALTY SUMMARY

=====

PROPERTY -----	TOTAL INCOME -----	DEPLETION/ DEPRECIATION -----	OTHER EXPENSES -----	ALLOWABLE NET INCOME -----
RENTAL INCOME	570,249.			570,249.
	-----	-----	-----	-----
TOTALS	570,249.			570,249.
	=====	=====	=====	=====

**SCHEDULE D
(Form 1041)**

Department of the Treasury
Internal Revenue Service

Capital Gains and Losses

Attach to Form 1041, Form 5227, or Form 990-T.
Use Form 8949 to list your transactions for lines 1b, 2, 3, 8b, 9, and 10.
Go to www.irs.gov/Form1041 for instructions and the latest information.

OMB No. 1545-0092

2023

Name of estate or trust

DEBORAH HEART AND LUNG CENTER

Employer identification number

23-1550955

Did you dispose of any investment(s) in a qualified opportunity fund during the tax year? ☐ Yes ☒ No
If "Yes," attach Form 8949 and see its instructions for additional requirements for reporting your gain or loss.

Note: Form 5227 filers need to complete **only** Parts I and II.

Part I Short-Term Capital Gains and Losses - Generally Assets Held 1 Year or Less (see instructions)

See instructions for how to figure the amounts to enter on the lines below.

This form may be easier to complete if you round off cents to whole dollars.

	(d) Proceeds (sales price)	(e) Cost (or other basis)	(g) Adjustments to gain or loss from Form(s) 8949, Part I, line 2, column (g)	(h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g)
1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b.				
1b Totals for all transactions reported on Form(s) 8949 with Box A checked.				
2 Totals for all transactions reported on Form(s) 8949 with Box B checked.				
3 Totals for all transactions reported on Form(s) 8949 with Box C checked.				
4 Short-term capital gain or (loss) from Forms 4684, 6252, 6781, and 8824.				4
5 Net short-term gain or (loss) from partnerships, S corporations, and other estates or trusts.				5
6 Short-term capital loss carryover. Enter the amount, if any, from line 9 of the 2022 Capital Loss Carryover Worksheet.				6 ()
7 Net short-term capital gain or (loss). Combine lines 1a through 6 in column (h). Enter here and on Part III, line 17, column (3).				7

Part II Long-Term Capital Gains and Losses - Generally Assets Held More Than 1 Year (see instructions)

See instructions for how to figure the amounts to enter on the lines below.

This form may be easier to complete if you round off cents to whole dollars.

	(d) Proceeds (sales price)	(e) Cost (or other basis)	(g) Adjustments to gain or loss from Form(s) 8949, Part II, line 2, column (g)	(h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g)
8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b.				
8b Totals for all transactions reported on Form(s) 8949 with Box D checked.	304,099.			304,099.
9 Totals for all transactions reported on Form(s) 8949 with Box E checked.				
10 Totals for all transactions reported on Form(s) 8949 with Box F checked.				
11 Long-term capital gain or (loss) from Forms 2439, 4684, 6252, 6781, and 8824.				11
12 Net long-term gain or (loss) from partnerships, S corporations, and other estates or trusts.				12
13 Capital gain distributions.				13
14 Gain from Form 4797, Part I.				14
15 Long-term capital loss carryover. Enter the amount, if any, from line 14 of the 2022 Capital Loss Carryover Worksheet.				15 ()
16 Net long-term capital gain or (loss). Combine lines 8a through 15 in column (h). Enter here and on Part III, line 18a, column (3).				16 304,099.

For Paperwork Reduction Act Notice, see the Instructions for Form 1041.

Schedule D (Form 1041) 2023

Part III Summary of Parts I and II**Caution:** Read the instructions **before** completing this part.

		(1) Beneficiaries' (see instr.)	(2) Estate's or trust's	(3) Total
17	Net short-term gain or (loss)	17		
18	Net long-term gain or (loss):			
a	Total for year	18a		304,099.
b	Unrecaptured section 1250 gain (see line 18 of the worksheet)	18b		
c	28% rate gain	18c		
19	Total net gain or (loss). Combine lines 17 and 18a.	19		304,099.

Note: If line 19, column (3), is a net gain, enter the gain on Form 1041, line 4 (or Schedule A (Form 990-T), Part I, line 4a). If lines 18a and 19, column (2), are net gains, go to Part V, and **don't** complete Part IV. If line 19, column (3), is a net loss, complete Part IV and the **Capital Loss Carryover Worksheet**, as necessary.

Part IV Capital Loss Limitation

20	Enter here and enter as a (loss) on Form 1041, line 4 (or Schedule A (Form 990-T), Part I, line 4c, if a trust), the smaller of: a The loss on line 19, column (3); or b \$3,000	20	()
-----------	--	-----------	-----

Note: If the loss on line 19, column (3), is more than \$3,000, or if Form 1041, page 1, line 23 (or Form 990-T, Part I, line 11), is a loss, complete the **Capital Loss Carryover Worksheet** in the instructions to figure your capital loss carryover.

Part V Tax Computation Using Maximum Capital Gains Rates

Form 1041 filers. Complete this part **only** if both lines 18a and 19 in column (2) are gains, or an amount is entered in Part I or Part II and there is an entry on Form 1041, line 2b(2), and Form 1041, line 23, is more than zero.

Caution: Skip this part and complete the **Schedule D Tax Worksheet** in the instructions if:

- Either line 18b, column (2), or line 18c, column (2), is more than zero;
- Both Form 1041, line 2b(1), and Form 4952, line 4g, are more than zero; or
- There are amounts on lines 4e and 4g of Form 4952.

Form 990-T trusts. Complete this part **only** if both lines 18a and 19 are gains, or qualified dividends are included in income in Part I of Form 990-T, and Form 990-T, Part I, line 11, is more than zero. Skip this part and complete the **Schedule D Tax Worksheet** in the instructions if either line 18b, column (2), or line 18c, column (2), is more than zero.

21	Enter taxable income from Form 1041, line 23 (or Form 990-T, Part I, line 11)	21		
22	Enter the smaller of line 18a or 19 in column (2) but not less than zero.	22		
23	Enter the estate's or trust's qualified dividends from Form 1041, line 2b(2) (or enter the qualified dividends included in income in Part I of Form 990-T)	23		
24	Add lines 22 and 23	24		
25	If the estate or trust is filing Form 4952, enter the amount from line 4g; otherwise, enter -0-	25		
26	Subtract line 25 from line 24. If zero or less, enter -0-	26		
27	Subtract line 26 from line 21. If zero or less, enter -0-	27		
28	Enter the smaller of the amount on line 21 or \$3,000	28		
29	Enter the smaller of the amount on line 27 or line 28	29		
30	Subtract line 29 from line 28. If zero or less, enter -0-. This amount is taxed at 0%	30		
31	Enter the smaller of line 21 or line 26	31		
32	Subtract line 30 from line 26	32		
33	Enter the smaller of line 21 or \$14,650	33		
34	Add lines 27 and 30	34		
35	Subtract line 34 from line 33. If zero or less, enter -0-	35		
36	Enter the smaller of line 32 or line 35	36		
37	Multiply line 36 by 15% (0.15)	37		
38	Enter the amount from line 31	38		
39	Add lines 30 and 36	39		
40	Subtract line 39 from line 38. If zero or less, enter -0-	40		
41	Multiply line 40 by 20% (0.20)	41		
42	Figure the tax on the amount on line 27. Use the 2023 Tax Rate Schedule for Estates and Trusts. See the Schedule G instructions in the Instructions for Form 1041	42		
43	Add lines 37, 41, and 42	43		
44	Figure the tax on the amount on line 21. Use the 2023 Tax Rate Schedule for Estates and Trusts. See the Schedule G instructions in the Instructions for Form 1041	44		
45	Tax on all taxable income. Enter the smaller of line 43 or line 44 here and on Form 1041, Schedule G, Part I, line 1a (or Form 990-T, Part II, line 2)	45		

Schedule D (Form 1041) 2023

Name(s) shown on return. Name and SSN or taxpayer identification no. not required if shown on other side

Social security number or taxpayer identification number

DEBORAH HEART AND LUNG CENTER

23-1550955

Before you check Box D, E, or F below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check.

Part II

Long-Term. Transactions involving capital assets you held more than 1 year are generally long-term (see instructions). For short-term transactions, see page 1.

Note: You may aggregate all long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 8a; you aren't required to report these transactions on Form 8949 (see instructions).

You must check Box D, E, or F below. Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box. If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.

☒ **(D)** Long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see **Note** above)

☐ **(E)** Long-term transactions reported on Form(s) 1099-B showing basis **wasn't** reported to the IRS

☐ **(F)** Long-term transactions not reported to you on Form 1099-B

1	(a) Description of property (Example: 100 sh. XYZ Co.)	(b) Date acquired (Mo., day, yr.)	(c) Date sold or disposed of (Mo., day, yr.)	(d) Proceeds (sales price) (see instructions)	(e) Cost or other basis See the Note below and see <i>Column (e)</i> in the separate instructions.	Adjustment, if any, to gain or loss If you enter an amount in column (g), enter a code in column (f). See the separate instructions.		(h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g).
						(f) Code(s) from instructions	(g) Amount of adjustment	
	VARIOUS SECURITIES	VARIOUS	VARIOUS	304,099.00				304,099.00
2 Totals. Add the amounts in columns (d), (e), (g), and (h) (subtract negative amounts). Enter each total here and include on your Schedule D, line 8b (if Box D above is checked), line 9 (if Box E above is checked), or line 10 (if Box F above is checked) . . .				304,099.				304,099.

Note: If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See *Column (g)* in the separate instructions for how to figure the amount of the adjustment.